

# Fiscal Year 2024-2025 Annual Budget

July 1, 2024 to June 30, 2025

Budget Draft #6 – May 30, 2024
(Operating Budget and Capital Projects)

### Fiscal Year 2024-2025 Annual Budget

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### **EXECUTIVE SUMMARY**

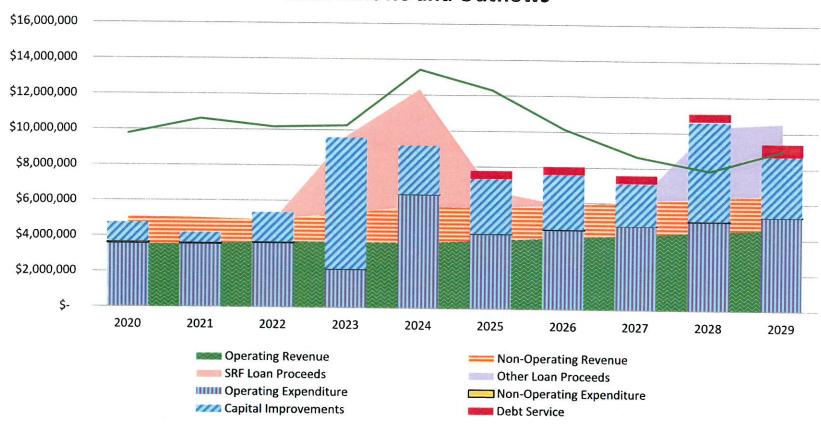
### Fiscal Year 2024-2025 Annual Budget

We are pleased to present to the Board of Directors, the Crestline Sanitation District's Annual Budget for Fiscal Year 2024-2025.

This Budget has been prepared with the following general projections:

- 5.0% increase in salaries and benefits.
- 5.0% increase in expenses other than salaries and benefits, except where noted otherwise.

### **Cash Inflows and Outflows**



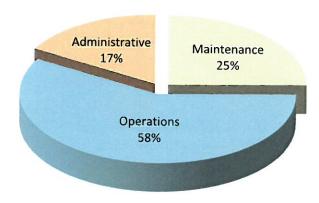
#### **Operating Budget**

The operating budget covers the routine operations and maintenance of District facilities and services at its existing service levels and does not directly include funds for upgrades, increased capacity, or betterments. The operating budget is presented in more detail in the following sections.

#### **Operating Expenses by Department**

The following chart illustrates how the budget is allocated by department.

### **Operating Expenses by Department**



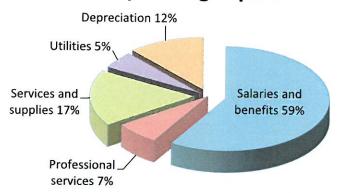
The following table details these expenses by department.

Department	2024/2025 Budget	% of Total Operating Exp
Maintenance	\$ 1,183,540	25%
Operations	2,797,243	58%
Administrative	 805,560	17%
Total operating expenses	\$ 4,786,343	100%

#### **Operating Expenses by Type**

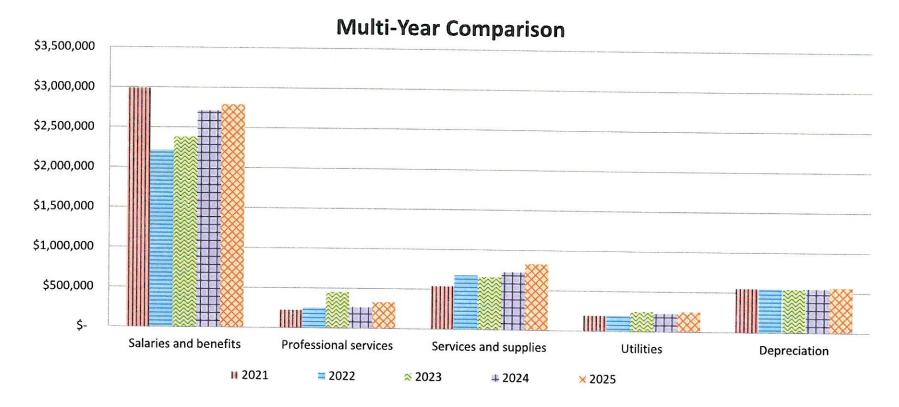
The following chart illustrates how the budget is allocated to the major expense categories.

### **Operating Expenses**



The following table details the breakdown of these expenses to each major expense category.

Operating Expenses	2021 Actual	2022 Actual	2023 Actual	2024 Estimated	2025 Budget	% of Total 2025 Budget	% Change from 2024 to 2025
Salaries and benefits	\$ 3,001,072	\$ 2,220,556	\$ 2,383,584	\$ 2,712,462	\$ 2,799,840	59%	
Professional services	223,510	258,881	457,459	265,809	332,640	7%	25%
Services and supplies	540,230	683,096	663,557	726,423	833,853	17%	
Utilities	197,038	198,025	250,921	229,521	252,500	5%	10%
Depreciation	 553,436	550,211	548,356	550,560	567,510	12%	
Total operating expenses	\$ 4,515,286	\$ 3,910,769	\$ 4,303,877	\$ 4,484,775	\$ 4,786,343	100%	7/10



The chart above illustrates the 5-year trend for each of the major expense categories. Salaries and benefits are projected to increase by 2% over the prior year, of which 5% is from a cost-but the FY2025 budget amount decreased 27% from the FY2023 actual. Services and supplies are projected to increase by 15% due to insurance and other expenses. Utilities is projected to increase by 10% due to the current market rate for utilities.

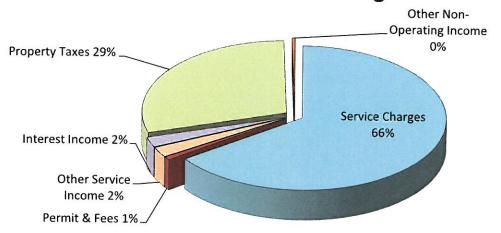
#### Personnel

The District's workforce consists of 22 full-time positions, which includes 2 vacant positions.

#### **Funding**

The majority of funding for the budget is from sewer service charges and property taxes, as illustrated in the chart below.

### **Source of Funding**



The following table details the major sources of funding.

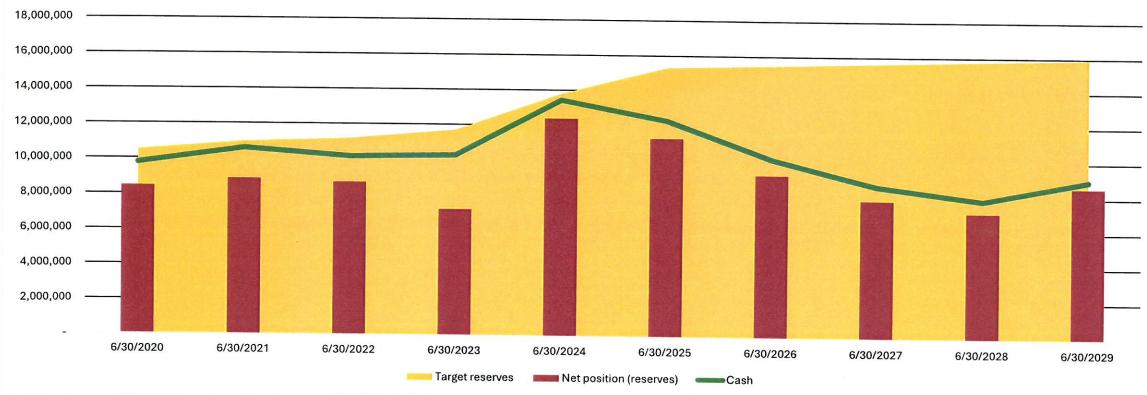
Source of Funding	2024/2025 Budget	% of Total Funding
Service charges	\$ 3,689,400	66%
Permit & fees	41,000	1%
Other service income	127,900	2%
Interest income	127,300	2%
Property taxes	1,670,100	29%
Other non-operating income	20,100	0%
Total funding	\$ 5,675,800	100%

#### **Service Charge Rates**

The service charge rate will increase by approximately \$3 per month or 6% over the last rate change in 2020 effective July 1, 2024. The 2024-25 budget reflects a projected net operating deficit of \$928,043 and net nonoperating revenues from taxes and investment earnings of \$1,813,400 for an overall net increase in net position of \$885,357, which will be used for capital improvement and replacements.

#### Reserves

The District manages its reserves in a manner that ensures continuity of services and to protect District customers and taxpayers from the financial impacts of catastrophic events and from fluctuations in District expenses. Reserves are determined in accordance with the District's Reserve Policy, as calculated on page 17. The following table illustrates prior year reserve balances and projected reserve balances. The significant projected decrease is related to anticipated cash-funded capital projects.



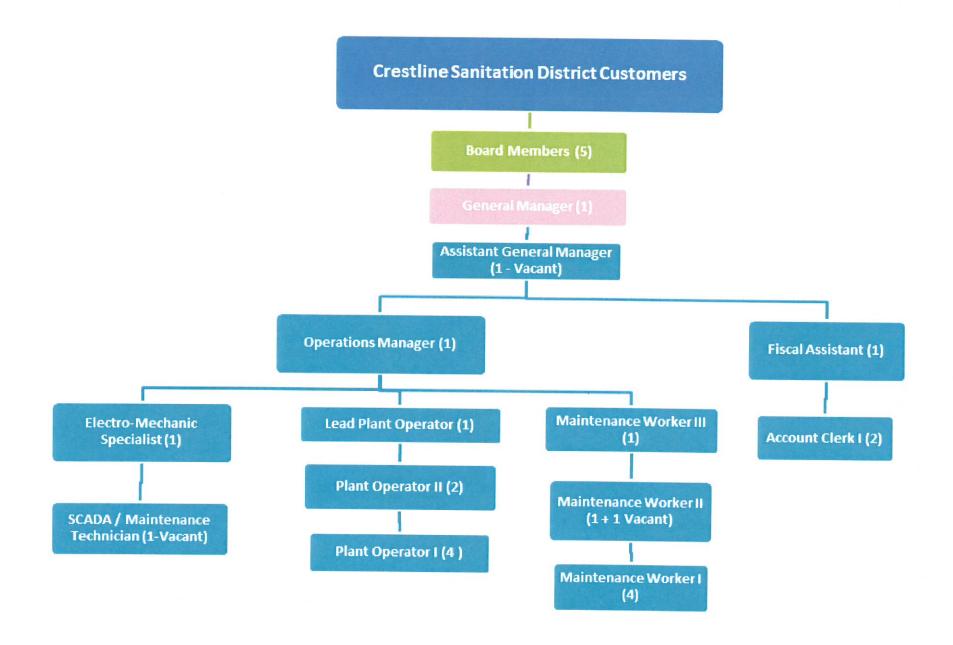
#### **Summary**

The Fiscal Year 2024-25 Budget continues the District's history of responsible fiscal management. Available resources are focused on maintaining services and programs essential to District facilities and improving the quality of service to the customers of the District.

Dawn Grantham General Manager

RAMS - Financial Consultant

# **ORGANIZATIONAL CHART**



## **BUDGET SUMMARY**

# CRESTLINE SANITATION DISTRICT 2024/2025 Budget Summary

	_	Audited 06/30/20		Audited 06/30/21	Audited 06/30/22		Audited 06/30/23		Estimated 06/30/24		Budget 06/30/25		Projection	Projection		Projection		Projection
OPERATING REVENUES	-	00/30/20		00/30/21	00/30/22	-	00/30/23	1000	06/30/24	-	06/30/25		06/30/26	 06/30/27		06/30/28		06/30/29
Charges for services Permit and inspection fees	\$	3,327,198 33,683	\$	3,345,801 43,394	3,509,773 36,331		3,475,834 35,729		3,495,393 40,878	\$	3,689,400 41,000	\$	3,866,775 41,000	\$ 4,053,019 41,000	\$	4,248,575 41,000	\$	4,453,908 41,000
Connection fees		9,482		25,786	7,482		7,482		7,482		-1,000		41,000	41,000		41,000		41,000
Other services		171,773		148,038	167,391		166,967		156,452		127,900		127,900	127,900		127,900		127,900
Total operating revenues		3,542,136		3,563,019	3,720,977		3,686,012		3,700,205		3,858,300		4,035,675	 4,221,919		4,417,475		4,622,808
OPERATING EXPENSES																		
Salaries and benefits		2,656,039		3,001,072	2,220,556		2,383,584		2,712,462		2,799,840		2,995,220	3,178,310		3,375,330		3,563,700
Professional services		318,199		223,510	258,881		457,459		265,809		332,640		347,320	362,740		378,930		395,930
Services and supplies		647,830		540,230	683,096		663,557		726,423		833,853		874,640	917,500		962,500		1.009.710
Utilities		165,995		197,038	198,025		250,921		229,521		252,500		265,150	278,440		292,390		307,040
Depreciation		575,853		553,436	550,211		548,356		550,560		567,510		595,900	625,710		657,010		689,880
Total operating expenses		4,363,916		4,515,286	3,910,769		4,303,877		4,484,775		4,786,343		5,078,230	5,362,700		5,666,160		5,966,260
Net Operating Income (Deficit)		(821,780)		(952,267)	(189,792	)	(617,865)		(784,570)		(928,043)		(1,042,555)	(1,140,781)		(1,248,685)		(1,343,452)
NONOPERATING INCOME (EXPENSES)																		
Property taxes		1,247,395		1,344,091	1,401,965		1,555,864		1,625,273		1,649,800		1,674,700	1,700,000		1,725,700		1,751,700
Special assessments		23,088		44,137	30,947		32,388		30,534		10,900		11,100	11,300		11,500		11,751,700
Federal / State aid - Homeowner's exemption		10,206		9,973	9,696		9,330		9,301		9,400		9,600	9,800		10,000		10,200
Interest and investment revenue *		274,578		44,755	(260,745		34,260		300,568		127,300		127,300	127,300		127,300		127,300
Gain on sale of capital assets		-		7,801	12,750		-		-		.2.,000		121,000	121,300		127,300		127,300
Other nonoperating revenue		910		10,112	-		31.887		76,232		20,100		20,100	20,100		20,100		20,100
Interest expense		(77,170)		(64, 249)	(55,472	)	(5,053)				-		-	-		20,100		20,100
Other nonoperating expense		(3,144)		(3,499)	(3,550		(5,973)		(4,023)		(4,100)		(29,200)	(4,300)		(29,400)		(4,500)
Total nonoperating revenues (expenses)		1,475,863		1,393,121	1,135,591		1,652,703		2,037,885		1,813,400		1,813,600	 1,864,200	_	1,865,200	The same	1,916,500
CAPITAL CONTRIBUTIONS				-	1,127,402		_				-		_	-				-
Change in net position		654,083		440,854	2,073,201		1,034,838		1,253,315		885,357		771,045	723,419		616,515		573,048
Net position - beginning of year		17,543,695		18,197,778	18,638,632		20,711,833		21,746,671		22,999,986		23,885,343	24,656,388		25,379,807		25,996,321
Net position - end of year	\$	18,197,778	\$	18,638,632 \$	20,711,833	\$	21,746,671	\$	22,999,986	\$	23,885,343	\$	24,656,388	\$ 25,379,807	\$	25,996,321	\$	26,569,370
Net investment in capital assets	\$	9,757,194	\$	9,771,925 \$	12,034,659	¢	14.577.225	\$	10,609,711	¢		•	15,413,906					
Unrestricted	\$	8,440,584	•	8,866,707		33-	7,169,446				11,303,245	\$ \$	9,242,482	17,534,244 5 7,845,563 5		18,832,846 7,163,476	\$ \$	17,966,486 8,602,884
* Interest and investment revenue = Interest inc	ome,	realized gain/	loss	& net increase	decrease in fa	ir va	lue											

<sup>-8-</sup>

# CRESTLINE SANITATION DISTRICT 2024/2025 Budget Summary

	Audited 06/30/20	Audited 06/30/21		udited 5/30/22	Audited 06/30/23	Estimated 06/30/24	Budget 06/30/25	rojection 6/30/26	Projection 06/30/27	Projection 06/30/28	Projection 06/30/29
Beginning Cash & Investment	\$ 9,428,357	\$ 9,765,353 \$	5 1	0,600,198	\$ 10,158,973	\$ 10,256,107	\$ 13,425,488	\$ 12,302,837	\$ 10,135,027	\$ 8,634,098	\$ 7,851,154
Operating Revenue Non-operating Revenue SRF Loan Proceeds	3,542,136 1,556,177	3,563,019 1,460,869		3,720,977 1,194,613	3,686,012 1,663,729 4,334,598	3,700,205 2,041,908 6,586,069	3,858,300 1,817,500 979,333	4,035,675 1,842,800	4,221,919 1,868,500	4,417,475 1,894,600	4,622,808 1,921,000
Other Loan Proceeds Total Cash Inflows	 5,098,313	5,023,888		4,915,590	9,684,339	12,328,182	6,655,133	5,878,475	6,090,419	4,000,000 10,312,075	4,000,000 10,543,808
Operating Expenses Non-operating Expenses Capital Projects / Purchases Debt Service - \$11.9M for 30 Years @0.9% -	3,788,063 80,314 1,103,326	3,961,850 67,748 561,069		3,360,558 59,022 1,677,716	3,755,521 11,026 7,417,741	3,934,215 4,023 2,753,182	4,218,833 4,100 3,103,000	4,482,330 29,200 3,080,200	4,736,990 4,300 2,395,504	5,009,150 29,400 5,601,914	5,276,380 4,500 3,406,432
Principal Payment  Debt Service - \$11.9M for 30 Years @0.9% - Interest		<b></b> .1		-	-		416,230	347,508	350,544	353,698	356,882
Payment Debt Service - \$4M for 30 Years @5% - Principal	-	-		-	-		35,621	107,047	104,011	100,856	97,673
Payment Debt Service - \$4M for 30 Years @5% - Interest	∪ <del>=</del> s			-	-		2	•	•	•	60,206
Payment Total Cash Outflows	 4,971,703	- 4,590,667		5,097,296	- 11,184,288	6,691,420	- 7,777,784	8,046,284	7,591,348	11,095,018	200,000 9,402,072
Accrual to Cash Adjustments	 210,386	401,624		(259,519)	1,597,083	(2,467,381)	-	_	-	_	
Net Change in Cash	 336,996	834,845		(441,225)	97,134	3,169,381	(1,122,651)	(2,167,809)	(1,500,930)	(782,944)	1,141,736
Ending Cash & Investment	\$ 9,765,353	\$ 10,600,198 \$	1	0,158,973	\$ 10,256,107	\$ 13,425,488	\$ 12,302,837	\$ 10,135,027	\$ 8,634,098	\$ 7,851,154	\$ 8,992,890

# CRESTLINE SANITATION DISTRICT 2024/2025 Capital Budget

CAPITAL PROJECTS		Budget 2024/25	Projection 2025/26	Projection 2026/27	ı	Projection 2027/28		rojection 2028/29	(	tal Projected Capital Cost Y 2025-2029
Cash Funded Projects		70000	0.70.70			· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		
N.O.V. (incl. Pipeline and Manhole Rehabilitation,										
Flow Monitors, Weather Stations, and Slip Lining)	\$	260,000	\$ 265,200	\$ 270,504	\$	275,914	\$	281,432	\$	1,353,050
SCADA Upgrades		37,000	39,000	41,000		43,000	8	45,000	57	205.000
Vehicle Replacements		75,000		80,000				85,000		240,000
SC Hillside Repair		500,000								500,000
HC WWTP Road Repairs		60,000	-8	-		-		( <del>=</del> )		60,000
SC WWTP Road Repairs		60,000						-		60,000
SC WWTP Slope Engineering		150,000	-	-		-		-		150,000
HC & SC Entry Doors		40,000	-	-		-		-		40,000
SC Roof Replacement		_	40,000	-		-		-		40,000
CH Track Lining		150,000	-	-		-		-		150,000
Farm Management Plan (Nitrate Removal)		20,000	20,000	20,000		20,000		20,000		100,000
Emergency Upgrades		100,000	 50,000	 50,000		50,000		50,000		300,000
Total Cash Funded Projects	-	1,452,000	414,200	461,504		388,914		481,432		3,198,050
Regulatory Required Projects (Cash Funded)										
Sewer Relocation Hwy 189		_		- Mariana		<u> </u>		·		-
Total Regulatory Projects		-	•	-		-		•		
Master Plan Projects (Cash & Debt Funded)										
HC WWTP Retaining Wall		531,000	-	-0		_		_		531,000
Coll. System Flow Data & Hydraulic Model Updates		135,000	-	-				_		135,000
SC WWTP Access Road Assessment		95,000	-	-		_		_		95,000
SC WWTP Primary Clarifier Condition Assessment		142,000	_	_		_		_		142,000
HC WWTP Ongoing Facility Safety Upgrades		60,000	346,000	_				_		406,000
HC WWTP Access Road Replacement		365,000	2,131,000							2,496,000
SC Primary Clarifier Upgrade		-	150,000	870,000		-				1,020,000
WWTP Primary ODS Electrical Upgrade			39,000	228,000		-		-		
LGLS Wet Well Capacity Upgrade		10. <del>5</del>				-		-		267,000
		4.7	=	118,000		690,000		-		808,000
SC WWTP Access Road Replacement		-	-	684,000		3,993,000		-		4,677,000
SC WWTP Well Construction		-	-	-		89,000		516,000		605,000
SC WWTP Ancillary Systems Upgrade		3. <del>5</del> .	-	-		102,000		594,000		696,000
Nutrient Management Study		-	-	2		-		304,000		304,000
HC WWTP Primary Clarifiers Structural Assessment				-		/ <del>-</del>		228,000		228,000
Total Master Plan Projects	3	1,328,000	 2,666,000	1,900,000		4,874,000	1800	1,642,000		12,410,000
Master Plan Projects (Cleghorn WWTP State Reimb	ursed)									
Cleghorn WWTP Concrete Structures Rehabilitation		323,000	-	-		×=				323,000
Cleghorn WWTP Sludge Wasting and Clarifier Upgrades		-	-	34,000		195,000		-		229,000
Cleghorn WWTP Oxidation Ditch Upgrade		# <b>4</b>	_	- 1,000		144,000		839,000		983,000
Cleghorn WWTP Headworks Upgrade		-	9			-		444,000		444,000
Total Cleghorn Master Plan Projects		323.000		34.000		339.000		1,283,000		1,979,000
GRAND TOTAL CAPITAL PROJECTS	\$	3,103,000	\$ 3,080,200	\$ 2,395,504	\$	5,601,914	\$	3,406,432	\$	17,587,050

### **BUDGET DETAIL & PROJECTIONS**

# CRESTLINE SANITATION DISTRICT 2024/2025 Budget Detail Roll Up and Projection

	2023/2024	2023/2024	2024/2025	% of Operating	2025/2026	% of	2026/2027	% of	2027/2022	% of		% of
	Budget	Estimate	Budget	Revenue	Projection	Operating Revenue	2026/2027 Projection	Operating Revenue	2027/2028 Projection	Operating Revenue	2028/2029 Projection	Operating Revenue
Operating Income/Expense							,	Ttevenue	Trojection	Revenue	Projection	Revenue
Income												
40 · REVENUE												
41 · Sewer Service Fees	\$ 3,351,100	\$ 3,353,592	\$ 3,547,500	92%	\$ 3,724,875	02%	\$ 3,911,119	039/	\$ 4,106,675	020/	£ 4040.000	2001
42 · Sewer Penalties	121,000	141,801	141,900	4%	141,900	4%	141,900	3%	141,900		\$ 4,312,008	93%
43 · Pumped Waste Permits	35,300	39,659	39,700	1%	39,700	1%	39,700	1%		3%	141,900	3%
44 · Permit & Inspection Fees	1,000	1,219	1,300	0%	1,300	0%	1,300	0%	39,700	1%	39,700	1%
46 · Cleghorn State Reimbursements	120,000	148,353	120,000	3%	120,000	3%	120,000		1,300	0%	1,300	0%
47 · Pilot Rock Camp Fee	7,800	8,027	7,800	0%	7,800	0%		3%	120,000	3%	120,000	3%
48 · Other Service Fees	200	72	100	0%	100	0%	7,800	0%	7,800	0%	7,800	0%
Total Operating Income	3,636,400	3,692,723	3,858,300	100%	4,035,675	100%	100	0%	100	0%	100	0%
. our operating moonic	3,030,400	3,092,723	3,636,300	100%	4,035,675	100%	4,221,919	100%	4,417,475	100%	4,622,808	100%
Operating Expense												
MT - Maintenance												
51 · SALARIES & BENEFIT	979,200	777,273	845,010	22%	905.120	22%	962,900	23%	1,020,750	23%	1,079,920	23%
53 · PROFESSIONAL SVC	3,600	3,210	3,380	0%	3,560	0%	3,750	0%	3,950	0%	4,160	0%
54 · SERVICE AND SUPPLIES	65,960	58,673	63,130	2%	66,330	2%	69,680	2%	73,200	2%		
59 · DEPRECIATIONS & AMORTIZATION	263,730	263,730	272,020	7%	285,630	7%	299.920	7%	314,920	7%	76,890 330,670	2% 7%
Subtotal - MT	1,312,490	1,102,886	1,183,540	31%	1,260,640	31%	1,336,250	32%	1,412,820	32%		
OP - Operations			.,,,,,,,,,	0170	1,200,010	3170	1,000,200	32 /6	1,412,020	32%	1,491,640	32%
51 · SALARIES & BENEFIT	1,335,310	1,319,768	1,448,100	38%	1,541,710	38%	1,625,760	200/	4 740 000	2001		
53 · PROFESSIONAL SVC	129,990	137,798	182,840	5%	190.000	5%		39%	1,719,030	39%	1,802,680	39%
54 · SERVICE AND SUPPLIES	547,346	532,561	625,113	16%	656,470		197,520	5%	205,410	5%	213,690	5%
56 · UTILITIES	243,360	229,521	252,500	7%	265,150	16% 7%	689,400	16%	723,970	16%	760,250	16%
59 · DEPRECIATIONS & AMORTIZATION	280,530	280,530	288,690	7%	303,130	8%	278,440	7%	292,390	7%	307,040	7%
Subtotal - OP	2,536,536	2,500,178	2,797,243	72%	2,956,460		318,290	8%	334,210	8%	350,930	8%
Total Operating Expense	3,849,026	3,603,064	3,980,783	103%	4,217,100	73%	3,109,410	74%	3,275,010	74%	3,434,590	74%
rotal operating Expense	3,043,020	3,003,004	3,960,763	103%	4,217,100	104%	4,445,660	105%	4,687,830	106%	4,926,230	107%
Net Operating Income Before G&A	(212,626)	89,659	(122,483)		(181,425)		(223,741)		(270,355)		(303,422)	
General & Administrative Expense												
61 · SALARIES AND BENEFIT - ADM	627,580	615,424	506,730	13%	548,390	14%	589,650	14%	625 550	4.407	204 400	
62 · BOARD EXPENSES	19,000	10,146	19,000	0%	19,050	0%	19,120	0%	635,550	14%	681,100	15%
63 · PROFESSIONAL SVC - ADM	222,700	124,801	146,420	4%	153,760	4%	161,470	4%	19,190	0%	19,260	0%
64 · SERVICES AND SUPPLIES - ADM	132,160	125,042	126,610	3%	132,790	3%	139,300	3%	169,570	4%	178,080	4%
69 · DEPR & AMORT - ADM	6,300	6,300	6,800	0%	7,140	0%	7,500	0%	146,140	3%	153,310	3%
Total General & Administrative Expense	1,007,740	881,713	805,560	21%	861,130	21%	917,040	22%	7,880 978,330	0% 22%	8,280 1,040,030	0% 22%
Net Operating Income (Deficit)	(1,220,366)	(702.054)	(000.040)	0.404								
Net Operating income (Dencit)	(1,220,300)	(792,054)	(928,043)	-24%	(1,042,555)	-26%	(1,140,781)	-27%	(1,248,685)	-28%	(1,343,452)	-29%
Non-Operating Income (Expense)												
71 · PROP TAXES	1,385,900	1,625,273	1,649,800	43%	1,674,700	41%	1,700,000	40%	1,725,700	39%	1,751,700	38%
72 · SPECIAL ASSESSMENTS	11,000	10,820	10,900	0%	11,100	0%	11,300	0%	11,500	0%	11,700	0%
73 · GRANTS AND AIDS	9,700	9,301	9,400	0%	9,600	0%	9,800	0%	10,000	0%	10,200	0%
77 · INTEREST INCOME	95,100	127,299	127,300	3%	127,300	3%	127,300	3%	127,300	3%	127,300	3%
79 · OTHER INCOME	17,200	269,217	20,100	1%	20,100	0%	20,100	0%	20,100	0%	20,100	0%
80 · OTHER EXPENSES *	(3,700)	(4,023)	(4,100)	0%	(29,200)	-1%	(4,300)	0%	(29,400)	-1%	(4,500)	0%
Net Non-Operating Income	1,515,200	2,045,369	1,813,400	47%	1,813,600	45%	1,864,200	44%	1,865,200	42%	1,916,500	41%
Change In Net Position	¢ 204.024	\$ 1,253,315	\$ 885,357	23%	\$ 771,045	19%	\$ 723,419	17%	\$ 616,515	14%		12%

<sup>\* - 80 ·</sup> OTHER EXPENSES includes interest expense, net increase/decrease in fair value & tax deductions

			2024				2025		2026	2027	2028	2029		
		Established States							2020	2021	2028	2029		
		Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Operating Income/Expense							***************************************					7	110103	Comments
Income														
40 · REVENUE	E													
41000	Sewer Service Fees	\$ 3,351,100	3,353,592	\$ 2,492	0%	\$ 3,547	500 6%	6%	\$ 3,724,875	\$ 3,911,119	\$ 4,106,675	\$ 4.312,008	Per Rate Study 2024	\$55.99 x 5,280 EDU x 12 months
42000	Sewer Penalties	121,000	141,801	20,801	17%	141	900 0%	17%	141,900	141,900	141,900	141,900	Same as FY2024 Estimate (rounded)	\$55.99 X 5,280 EDO X 12 months
43000	Pumped Waste Permits	35,300	39,659	4,359	12%	39	700 0%	12%	39,700	39,700	39,700	39,700	Same as FY2024 Estimate (rounded)	
44000	Permit & Inspection Fees	1,000	1,219	219	22%	1	300 7%	30%	1,300	1,300	1,300	1,300	Same as FY2024 Estimate (rounded)	
46000	Cleghorn State Reimbursement	120,000	148,353	28,353	24%	120	000 -19%	0%	120,000	120,000	120,000	120,000	Same as FY2024 Estimate (rounded)	
47000	Pilot Rock Camp Fee	7,800	8,027	227	3%	7	800 -3%	0%	7,800	7,800	7,800	7.800	Same as FY2024 Budget	#050 40 H
48000	Other Service Fees	200	72	(128)	-64%		100 39%	-50%	100	100	100	100	Same as FY2024 Estimate (rounded)	\$650 x 12 months
49000	Other Charges	-			N/A		- N/A	N/A				100	dame as 1 12024 Estimate (rounded)	
Total 40 · REV	/ENUE	3,636,400	3,692,723	56,323	2%	3,858	300 4%	6%	4,035,675	4,221,919	4,417,475	4,622,808		
											.,,	4,022,000		
Cost of Services P	Provided													
51-MT · Salari	es & Benefit - MAINT													
51010MT	Salaries - REG	445,210	362,105	(83,105)	-19%	406	200 12%	-9%	439,540	472,040	503,860	537,660	Day Comment of the Day of the Control	
51020MT	Salaries - OT	500	1,370	870	174%		500 -64%	0%	530	560	590	620	Per Compensation Projection - CSD Board	
51030MT	Salaries - VAC	26,700	22,112	(4,588)	-17%	26	790 21%	0%	28,780	30,690	32,590	34,600	Same as FY2024 Budget	
51040MT	Salaries - SICK	24,130	13,814	(10,316)	-43%	22	190 61%	-8%	24,000	25,760	27,490	29,330	Per Compensation Projection - CSD Board	
51050MT	Salaries - HOLIDAY	28,170	21,320	(6,850)	-24%		900 21%	-8%	28,020	30.080	32,090		Per Compensation Projection - CSD Board	
51060MT	Salaries - ON CALL / STANDBY	27,730	30,013	2,283	8%		730 -8%	0%	27,730	27,730	27,730	34,240 27,730	Per Compensation Projection - CSD Board	
51070MT	Salaries - CALL BACK	2,000	3,351	1,351	68%		000 -40%	0%	2,000	2.000	2,000	2,000	Per Compensation Projection - CSD Board	
51100MT	Payroll Tax	11,040	9,174	(1,866)	-17%	10	180 11%	-8%	10,960	11,730	12,480	13,270	Per Compensation Projection - CSD Board	
51150MT	Unemployment Expense	3,200	3,200	-	0%	3	200 0%	0%	3,200	3,200	3,200	3,200	Per Compensation Projection - CSD Board	
51200MT	Worker's Comp	51,260	52,737	1,477	3%	46	110 -13%	-10%	49,670	51,470	54,760	58,260	Per Compensation Projection - CSD Board	
51300MT	Employee Group Insurance	117,510	80,806	(36,704)	-31%	86	100 7%	-26%	90,180	94,420	97,970	99,470	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Ex Mod Factor increased from 152% to 156%
51400MT	Retirement	178,170	137,436	(40,734)	-23%	121	110 -12%	-32%	130,990	140,420	149,750	159,680	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer pensionable as of 07/30/20
51500 <b>MT</b>	Seasonal MT Workers-MT	E0 200	24.470	(04.040)	4004								2 workers at \$20/hr- 9 months per budget	• 100 110 110 110 110 110 110 110 110 11
51600MT		59,280 4,300	34,470 5,365	(24,810)	-42%		81%	5%	65,520	68,800	72,240	75,860	workshop	Per Management
	Salaries & Benefit - MAINT	979,200	777,273	1,065	-25% -21%		000 -25%	-7%	4,000	4,000	4,000	4,000	Per Compensation Projection - CSD Board	
100001101	Salarios a Borion - MANT	373,200	111,213	(201,927)	-2170	845,	10 9%	-14%	905,120	962,900	1,020,750	1,079,920		
51-OP · SALAI	RIES & BENEFIT - OP													
51010OP	Salaries - REG	633,240	622,154	(11,086)	-2%	745.	50 20%	18%	800,450	850,750	905,110	953,210	Bas Campananting Bulleting COD Bull	
51020OP	Salaries - OT	6,500	4.686	(1,814)	-28%	6,	00 39%	0%	6,830	7,170	7,530	7,910	Per Compensation Projection - CSD Board Same as FY2024 Budget	
51030OP	Salaries - VAC	49,080	45,556	(3,524)	-7%	56,	40 24%	15%	60,320	64,130	68,170	71,710	WASANGARAN AND AN ANDREW SOUND WILLIAM WILLIAM .	
51040OP	Salaries - SICK	34,600	32,260	(2,340)	-7%	40.	90 26%	18%	43,830	46.650	49,640	52,290	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	
51050OP	Salaries - HOLIDAY	40,390	36,162	(4,228)	-10%	47.	20 32%	18%	51,160	54,450	57,950	61,040		
51060OP	Salaries - ON CALL / STANDBY	41,600	38,388	(3,212)	-8%	41,	00 8%	0%	41,600	41,600	41,600	41,600	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	
51070OP	Salaries - Call Back	2,000	4,829	2,829	141%	2,	00 -59%	0%	2,000	2,000	2.000	2,000	Per Compensation Projection - CSD Board	
51100OP	Payroll Tax	15,980	14,706	(1,274)	-8%	18,	30 27%	17%	19,950	21,150	22,450	23,600	Per Compensation Projection - CSD Board	
51200OP	Worker's Comp	63,830	86,506	22,676	36%	72,	00 -16%	14%	77,480	79,210	83,680	88,020		En Mad Senterior and Company of the Asset of
51300OP	Employee Group Insurance	150,240	160,002	9,762	6%	157,	10 -1%	5%	160,480	163,460	166,790	170,330	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Ex Mod Factor increased from 152% to 156%
51400OP	Retirement	270,650	239,703	(30,947)	-11%	232,	00 -3%	-14%	249,900	266,160	283,700	299,110	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer pensionable as of 07/30/20
51500OP	Seasonal OP Workers	24,960	32,727	7,767	31%	24.	60 -24%	0%	26,210	27.505			1 OP Seasonal worker at \$60/hour for 8 hrs a	
51600OP	Nationwide ER Match (457)	2,240	2,089	(151)	-7%		00 -24%	-33%	1,500	27,530	28,910	30,360	week x 52 weeks.	
Total 51-OP · S	SALARIES & BENEFIT - OP	1,335,310	1,319,768	(15,542)	-1%	1,448.		8%	1,541,710	1,500	1,719,030	1,500	Per Compensation Projection - CSD Board	
				, -,=/		-,,-+0,	10/0	- 7/8	1,541,710	1,023,760	1,719,030	1,802,680		

		2024				2025		2026	2027	2028	2029		
	Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	
										Trojection	Projection	Notes	Comments
53-MT · PROFESSIONAL SVC-MAINT													
53300MT Engineering				N/A		N/A	N/A					20 2 2 3 3 1 2 3 3 3	
53400MT Laboratory Analysis		50	50	N/A	60	20%	N/A	70	80	- 00	-	No Engineering Expected for Maintenance	
53900MT Other Professional Svc	3,600	3,160	(440)		3,320	5%	-8%	3,490	3,670	90	100	No Laboratory Analysis Expected for Maint	
Total 53-MT · PROFESSIONAL SVC-MAINT	3,600	3,210	(390)		3,380	5%	-6%	3,560	3,750	3,860	4.060	5% CPI increase from FY2024 Estimated YE	Drug Test, DMV Medical, Underground Svc Alert
			(000)		0,000		-076	3,360	3,750	3,950	4,160		
53-OP - PROFESSIONAL SVC - OP													
													Continuous de la contin
53300OP Engineering	15,000	•	(15,000)	-100%	40,000	N/A	167%	40,000	40,000	40,000	40,000	Based on anticipated projects	Cost is dependent on non-recurring projects. FY2020=\$27,358 FY2021=\$2,787 FY2022=\$27,592
53400OP Laboratory Analysis	58,520	71,773	13,253	23%	75,370	5%	29%	79,140	83,100	87,260	91,630	5% CPI increase from FY2024 Estimated YE	
53700OP Permits & Fees	54,980	57,527	2,547	5%	60,410	5%	10%	63,440	66,620	69,960	73,460	5% CPI increase from FY2024 Estimated YE	
53800OP Software Support	-	1,780	1,780	N/A	-	-100%	N/A			4	-		
53900OP Other Professional	1,490	6,718	5,228	351%	7,060	5%	374%	7,420	7,800	8,190	8,600	5% CPI increase from FY2024 Estimated YE	DMV Medical, CEQA review and support
Total 53-OP · PROFESSIONAL SVC - OP	129,990	137,798	7,808	6%	182,840	33%	41%	190,000	197,520	205,410	213,690		Diff Medical, SEQATEVIEW and Support
54-MT · SERVICE AND SUPPLIES - MAINT													
54060MT Equipment Rental	850		(850)	-100%	1,500	N/A	76%	1,580	1,660	1,750	1,840	Per Management	
54080MT Clothing & Laundry	15,160	13,961	(1,199)	-8%	14,660	5%	-3%	15,400	16,170	16.980	17,830	5% CPI increase from FY2024 Estimated YE	0425 - 50 - 1 0050 - 0 - 0 - 0 - 0 - 0 - 0 - 0 -
54170MT Repairs & Maint Auto	28,190	27,237	(953)	-3%	28,600	5%	1%	30,030	31,540	33,120	34,780	5% CPI increase from FY2024 Estimated YE	\$135 x 52 wks + \$350 x 9 Boots + \$150 x 9 Winter Allowance
54182MT Maintenance of Equipment	13,360	8,975	(4,385)	-33%	9,430	5%	-29%	9,910	10.410	10.940	11,490	5% CPI increase from FY2024 Estimated YE	
54184MT Maintenance of Structures	2,380	1,865	(515)	-22%	1,960	5%	-18%	2,060	2,170	2,280	2,400		
54200MT Small Tools	2,050	2,866	816	40%	3,010	5%	47%	3,170	3.330	3,500	3,680	5% CPI increase from FY2024 Estimated YE 5% CPI increase from FY2024 Estimated YE	
54210MT Supplies - Shop	2,490	2,111	(379)	-15%	2,220	5%	-11%	2.340	2,460	2,590	2,720		
54220MT Supplies - Field	1,480	1,658	178	12%	1,750	6%	18%	1.840	1,940	2.040	2,150	5% CPI increase from FY2024 Estimated YE	
Total 54-MT · SERVICE AND SUPPLIES - MAINT	65,960	58,673	(7,287)	-11%	63,130	8%	-4%	66.330	69,680	73,200	76,890	5% CPI increase from FY2024 Estimated YE	
										70,200	70,050		
54-OP · SERVICE AND SUPPLIES - OP													
54021OP Auto Expense - Fuel	40,870	33,919	(6,951)	-17%	35,960	6%	-12%	37,760	39,650	41,640	43,730	69/ ODU	
54022OP Auto Expense - Mileage	-	-	-	N/A	-			-	-	41,040	43,730	6% CPI increase from FY2024 Estimated YE	
54023OP Auto Expense - General	10,820	29,920	19,100	177%	31,420	5%	190%	33.000	34,650	36,390	38,210	5% CPI increase from FY2024 Estimated YE	
54030OP Communication	4,830	5,057	227	5%	5,310	5%	10%	5,580	5,860	6,160	6,470	5% CPI increase from FY2024 Estimated YE	
54040OP Due & Subscription	130	43	(87)	-67%	50	16%	-62%	60	70	80	90	5% CPI increase from FY2024 Estimated YE	Pager only
54050OP Equipment Purchase	2,650	23,929	21,279	803%	5,000	-79%	89%	5,250	5,520	5,800	6,090	5% CPI increase from FY2024 Estimated YE	
54060OP Equipment Rental	7,680	2,560	(5,120)	-67%	2,690	5%	-65%	2,830	2,980	3,130	3,290	Management estimate	
54070OP Insurance	155,236	116,689	(38,547)	-25%	183,153	57%	18%	192,320	201,940	212,040	222,650	5% CPI increase from FY2024 Estimated YE Per SDRMA 2024-25 estimate	
54075OP Insurance - Vehicle	38,370	37,801	(569)	-1%	39,700	5%	3%	41,690	43.780	45,970	48,270	5% CPI increase from FY2024 Estimated YE	
54080OP Clothing & Laundry	13,460	11,857	(1,603)	-12%	14,140	19%	5%	14,850	15,600	16,380	17,200	5% CPI increase from FY2024 Estimated YE	2100 000
54090OP Lodge / Meals	1,920	1,873	(47)	-2%	2,020	8%	5%	2,130	2,240	2,360	2.480	5% CPI increase from FY2024 Budget	\$120 x 52 weeks + \$350 x 8 boots + Misc + 5% CPI increase
54100OP Misc Expense	130	43	(87)	-67%	140	226%	8%	150	160	170	180	5% CPI increase from FY2024 Budget	
54180OP Repairs & Maintenance		46	46	N/A	-	-100%	N/A	•		., •	100	5% CPI increase from FY2024 Estimated YE	
54182OP Maintenance of Equipment	76,460	65,607	(10,853)	-14%	68,890	5%	-10%	72,340	75,960	79,760	83,750	5% CPI increase from FY2024 Estimated YE	
54184OP Maintenance of Structures	13,890	32,337	18,447	133%	33,960	5%	144%	35,660	37.450	39,330	41,300	5% CPI increase from FY2024 Estimated YE	
54185OP Membership	35,960	33,947	(2,013)	-6%	35,650	5%	-1%	37,440	39,320	41,290	43,360	5% CPI increase from FY2024 Estimated YE	
54190OP Safety Equipment	5,410	7,673	2,263	42%	8,060	5%	49%	8,470	8,900	9.350	9,820	5% CPI increase from FY2024 Estimated YE	
54200OP Small Tools	1,190	3,662	2,472	208%	3,850	5%	224%	4,050	4.260	4.480	4,710	5% CPI increase from FY2024 Estimated YE	
54220OP Supplies	3,920	3,956	36	1%	4,160	5%	6%	4,370	4,590	4,820	5.070		
54310OP Special Dept - Chlorine / Salt	33,800	38,347	4,547	13%	40,270	5%	19%	42,290	44,410	46,640	48,980	5% CPI increase from FY2024 Estimated YE 5% CPI increase from FY2024 Estimated YE	
543200P Special Dept - Sludge /Chemical	40.000	EP 040	0.440	4700			1000000				40,500	OW OF FINITESSE HOLL F12024 ESUITATED TE	Sludge \$60 x 595 tons + Hydrogen Peroxide \$7,000 + Hydrofloc
54330OP Special Dept - Oxygen/Propane	49,600 6,020	58,016 4,536	8,416	17%	60,920	5%	23%	63,970	67,170	70,530	74,060	5% CPI increase from FY2024 Estimated YE	\$870*12months
open opt - oxygent ropails	0,020	4,330	(1,484)	-25%	4.770	5%	-21%	5,010	5,270	5,540	5.820	5% CPI increase from FY2024 Estimated YE	

			2024				2025		2026	2027	2028	2029		
		Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
54340OP	Special Dept - Emergency	25,000	8,333	(16,667)	-67%	25,000	200%	0%	26,250	27,570	28,950	30,400	Management estimate	Comments
54400OP	Training	20,000	12,410	(7,590)	-38%	20,000	61%	0%	21,000	22,050	23,160	24,320	Same as FY2024 Budget	Training for No. 20, 77
Total 54-OP	SERVICE AND SUPPLIES - OP	547,346	532,561	(14,785)	-3%	625,113	17%	14%	656,470	689,400	723,970	760,250	Same as F12024 Budget	Training for New Staff, and Promoting Staff
56 · UTILITIE	S - OP													
56100OP	Telephone	66,850	64,946	(1,904)	-3%	71,450	10%	7%	75,030	78.790	82,730	86,870	10% CPI increase from FY2024 Estimated YE	
56210OP	Utilities - Electric	144,350	135,588	(8,762)	-6%	149,150	10%	3%	156,610	164,450	172,680	181,320	10% CPI increase from FY2024 Estimated YE	
56220OP	Utilities - Gas	11,810	8,252	(3,558)	-30%	9,080	10%	-23%	9,540	10,020	10.530	11,060	10% CPI increase from FY2024 Estimated YE	
56230OP	Utilities - Water	11,260	9,972	(1,288)	-11%	10,970	10%	-3%	11,520	12,100	12,710	13,350	10% CPI increase from FY2024 Estimated YE	
56240OP	Utilities - Trash	7,670	9,343	1,673	22%	10,280	10%	34%	10,800	11,340	11,910	12,510	10% CPI increase from FY2024 Estimated YE	
56300OP	Refuse Disposal	1,420	1,420		0%	1,570	11%	11%	1,650	1,740	1,830	1,930	10% CPI increase from FY2024 Estimated YE	
Total 56 · UTI	ILITIES - OP	243,360	229,521	(13,839)	-6%	252,500	10%	4%	265,150	278,440	292,390	307,040	10% OF I increase noin F12024 Estimated 1E	
59-MT · Depre	eciation - MAINT													
59100MT	Depreciation Expense	263,730	263,730	-	0%	272,020	3%	3%	285,630	299,920	314.920	330,670	Des DANS verdeted 2/20/24	
Total 59-MT	Depreciation - MAINT	263,730	263,730	-	0%	272,020	3%	3%	285,630	299,920	314,920	330,670	Per RAMS updated 3/20/24	Next Year Depreciation Amount + \$23,000
59-OP · DEPR	R & AMORT - OP													
59100OP	Depreciation - OP	280,530	280,530	_	0%	288,690	3%	3%	303,130	318,290	224 240	250.000		
Total 59-OP	DEPR & AMORT - OP	280,530	280,530		0%	288,690	3%	3%	303,130	318,290	334.210 334.210	350,930 350,930	Per RAMS updated 3/20/24	Next Year Depreciation Amount + \$55,000
Total Cost of Serv	rices Provided	3,849,026	3,603,064	(245,962)	-6%	3,980,783	10%	3%	4,217,100	4,445,660	4,687,830	4,926,230		
Net Operating Income	Before G&A	(212,626)	89,659	302,285	-142%	(122,483)	-237%	42%	(181,425)	(223,741)	(270,355)	(303,422)		
General & Admini	strative Expense						,							
61 · SALARIE	S AND BENEFIT - ADM													
61010	Salaries - REG ADM	319,560	305,647	(13,913)	-4%	278,650	-9%	-13%	311,900	222 522				
61020	Salaries - OT ADM	2.150	1,189	(961)	-45%	1,250	5%	-42%	1,310	338,590	368,570	398,190	Per Compensation Projection - CSD Board	
61030	Salaries - VAC ADM	44,080	27,923	(16,157)		36,960	32%	-16%	40.020	1,380	1,450	1,520	5% CPI increase from FY2024 Estimated YE	
61040	Salaries - SICK ADM	10,750	37.040	26,290	245%	8,330	-78%	-23%	9,160	43,340 10,060	46,930	50,670	Per Compensation Projection - CSD Board	
61050	Salaries - HOLIDAY ADM	20,090	16,210	(3,880)		17.260	6%	-14%	10,700	11,740	11,020	11,910	Per Compensation Projection - CSD Board	
61100	Payroll Tax - ADM	11,440	10,827	(613)	-5%	9,890	-9%	-14%	11,530	12,520	12,860	13,900	Per Compensation Projection - CSD Board	Includes General Manager holiday pay
61200	Worker's Comp - ADM	3,170	3,916	746	24%	2,820	-28%	-11%	3,070	3,230	13,620	14,710	Per Compensation Projection - CSD Board	
61300	Employee Group Insurance - ADM	70,780	82,373	11,593	16%	65,550	-20%	-7%	67,180	67,500	3,510 67,520	3,790 67,550	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Ex Mod Factor increased from 152% to 156% Includes Admin Staff & 4 Retirees
61400	Retirement - ADM	142,570	127,640	(14,930)	-10%	83,220	-35%	-42%	90,720	98,490	107,270	116,060	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer pensionable as of 07/30/20
61600	Nationwide - ER Match	2,990	2,659	(331)	-11%	2,800	5%	-6%	2,800	2,800	2,800	2,800	Per Compensation Projection - CSD Board	
Total 61 · SAL	ARIES AND BENEFIT - ADM	627,580	615,424	(12,156)	-2%	506,730	-18%	-19%	548,390	589,650	635,550	681,100	• • • • • • • • • • • • • • • • • • • •	
62 · BOARD E														
62100	Board Director's Fee	18,000	9,812	(8,188)	-45%	18,000	83%	0%	18,000	18,000	18,000	18,000	\$300 x 5 Board members x 12 months	
62200	Board Exp - Auto Expense	-	=12	-	N/A		N/A	N/A	-			.0,000	The state of the s	
							2222							
62300	Board Exp - Meals & Lodging	800	267	(533)	-67%	800	200%	0%	840	890	940	990	Same as FY2024 Budget	
	Board Exp - Meals & Lodging Board Exp - Education &Training	800 200	267 67	(533) (133)	-67% -67%	800 200	200% 199%	0%	840 210	890 230	940 250	990 270	Same as FY2024 Budget Same as FY2024 Budget	

		2024				2025		2026	2027	2028	2029		
	Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
63 · PROFESSIONAL SVC - ADM													_
63100 Accounting & Auditing	51,890	46,780	(5,110)	-10%	49,120	50/	50/						
63200 County Services	400	189	(211)		49,120	5%	-5%	51,580	54,160	56,870	59,720	5% CPI increase from FY2024 Estimated YE	
63300 Legal	50,000	32,979		-34%	50,000	6% 52%	-50%	210	230	250	270	5% CPI increase from FY2024 Estimated YE	PIMS & CO Asses. Maps
63500 Software Support - ADM	7,100	7,321	221	3%	7,690		0%	52,500	55,130	57,890	60,790	Same as FY2024 Budget	
63900 Other Professional - ADM	113,310	37,532	(75,778)		39,410	5% 5%	8%	8,080	8,490	8,920	9.370	5% CPI increase from FY2024 Estimated YE	
Total 63 · PROFESSIONAL SVC - ADM	222,700	124,801	(97,899)		146,420		-65%	41,390	43,460	45,640	47,930	5% CPI increase from FY2024 Estimated YE	Includes SRF consultant fee
	The second	124,001	(37,033)	-44 /6	140,420	17%	-34%	153,760	161,470	169,570	178,080		
64 · SERVICES AND SUPPLIES - ADM													
64030 Bank Charges	16,170	14,752	(1,418)	-9%	15,490	5%	-4%	16,270	17,090	17,950	18.850	EV CDI ingrange from EV2024 Felice at 4 VE	
64040 Computer Expense	8,530	6,419	(2,111)	-25%	6.740	5%	-21%	7,080	7,440	7,820	8,220	5% CPI increase from FY2024 Estimated YE 5% CPI increase from FY2024 Estimated YE	
64045 Due & Subscription	5,090	6,508	1,418	28%	6,840	5%	34%	7,190	7,550	7,930	8,330		
64080 Janitorial Service	8,900	8,460	(440)	-5%	8,890	5%	0%	9,340	9,810	10,310		5% CPI increase from FY2024 Estimated YE	\$700 II
64090 Lease Equipment - ADM	3,370	4,131	761	23%	4.340	5%	29%	4,560	4,790	5,030	10,830 5,290	5% CPI increase from FY2024 Estimated YE	\$720 month + carpet & floor cleaning
64095 Legal Notice	720	553	(167)	-23%	590	7%	-18%	620	660	700		5% CPI increase from FY2024 Estimated YE	Copy Machine/Folder & Inserter/Postage Machine
64120 Office Expense	3,550	6,770	3,220	91%	7,110	5%	100%	7,470	7,850	8,250	740 8,670	5% CPI increase from FY2024 Estimated YE	
64130 Office Supplies	6,310	5,569	(741)	-12%	5,850	5%	-7%	6,150	6,460	6,790	7,130	5% CPI increase from FY2024 Estimated YE	
64135 Penalties	150	53	(97)		60	13%	-60%	70	80	90	100	5% CPI increase from FY2024 Estimated YE	
64140 Pest Control	4,980	4,939	(41)	-1%	5,190	5%	4%	5.450	5,730	6.020	6.330	5% CPI increase from FY2024 Estimated YE	
64150 Postage & Delivery	20,170	19,069	(1,101)	-5%	20,030	5%	-1%	21,040	22,100	23,210	24,380	5% CPI increase from FY2024 Estimated YE 5% CPI increase from FY2024 Estimated YE	
64160 Printing & Publications	12,930	10,284	(2,646)	-20%	10,800	5%	-16%	11,340	11,910	12,510	13,140	5% CPI increase from FY2024 Estimated YE	
64170 Public Relation	11,940	9,856	(2,084)	-17%	10,350	5%	-13%	10,870	11,420	12,000	12,600	5% CPI increase from FY2024 Estimated YE	
64180 Maintenance of Equipment	2,520	2,670	150	6%	2,520	-6%	0%	2.650	2,790	2,930	3,080	Per Maintenance Agreement	\$210 x 12 months
64190 Maintenance of Structure	15,000	10,183	(4,817)	-32%	8,000	-21%	-47%	8,400	8,820	9.270	9,740	Per Maintenance	\$210 X 12 months
64230 Training	5,000	4,263	(737)	-15%	5,000	17%	0%	5,250	5,520	5,800	6,090	Same as FY2024 Budget	4 Admin staff
64240 Travel	300	523	223	74%	300	-43%	0%	320	340	360	380	Same as FY2024 Budget	er realist stati
64245 Lodge - Meals	1,200	2,872	1,672	139%	1,200	-58%	0%	1,260	1,330	1,400	1.470	Same as FY2024 Budget	
66000 Payroll Expenses	840	2,678	1,838	219%	2,820	5%	236%	2,970	3,120	3,280	3,450	5% CPI increase from FY2024 Estimated YE	
68100 Bad Debt Expense	4,490	4,490	-	0%	4,490	0%	0%	4,490	4,490	4,490	4,490	Same as FY2024 Budget	
otal 64 · SERVICES AND SUPPLIES - ADM	132,160	125,042	(7,118)	-5%	126,610	1%	-4%	132,790	139,300	146,140	153,310		
9 · DEPR & AMORT - ADM					700 FG - 100								
69100 Depreciation - ADM	6,300	6,300		0%	0.000	201						(A)	
Total 69 · DEPR & AMORT - ADM	6,300	6,300		0%	6,800	8%	8%	7,140	7,500	7,880	8,280	Per RAMS updated 3/20/24	Next Year Depreciation Amount + \$1000
	0,300	0,300	-	U76	6,800	8%	8%	7,140	7,500	7,880	8,280		
General & Administrative Expense	1,007,740	881,713	(126,027)	-13%	805,560	-9%	-20%	861,130	917,040	978,330	1,040,030		
Income (Deficit)	(1,220,366)	(792,054)	428,312	-35%	(928,043)	-17%	24%	(1,042,555)	(1,140,781)	(1,248,685)	(1,343,452)		

		2024			2025			2026 2027	2028	2029	2029			
		Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Non-Operating Income (Expense)														
Other Income														
71 · PROP TAXES														
	p Taxes- CURR SEC & UNSEC1%	1,367,800	1,594,973	227,173	17%	1,618,900	2%	18%	1 643 200	4 227 222				
71300 Pro	p Taxes-PRI SEC & UNSEC	16,700	28,515	11,815	71%	29,000	2%	74%	1,643,200 29,500	1,667,900	1,693,000	1,718,400	1.5% increase from FY2024 Estimated YE	FY2025-2028 projections based on PY + 1.5% increase
71500 Int 8	& Pen Delinquent Taxes	1,400	1,785	385	28%	1,900	6%	36%	2,000	30,000 2,100	30,500	31,000	1.5% increase from FY2024 Estimated YE	FY2025-2028 projections based on PY + 1.5% increase
Total 71 · PROP TAXES		1,385,900	1,625,273	239,373	17%	1,649,800	2%	19%	1,674,700	1,700,000	1,725,700	2,300	1.5% increase from FY2024 Estimated YE	FY2025-2028 projections based on PY + 1.5% increase
			Akain a						1,074,700	1,700,000	1,725,700	1,751,700		
72 · SPECIAL ASSESSME	ENTS													
72100 Spec	cial Assessment - CURRENT	11,000	10,820	(180)	-2%	10,900	1%	-1%	11,100	11,300	11,500	44 700	0	
Total 72 · SPECIAL ASSE	ESSMENTS	11,000	10,820	(180)	-2%	10,900	1%	-1%	11,100	11,300		11,700	Same as FY2024 Estimate (rounded)	FY2025-2028 projections based on PY + 1.5% increase
					-	.5,566	- //	-1.70	11,100	11,300	11,500	11,700		
73 · GRANTS AND AIDS														
73100 Gen	neral Tax Levy- HOMEOWNER EXM	9,700	9,301	(399)	-4%	9,400	1.1%	-3.1%	9,600	9,800	10,000	10.200	O	Execution in the second
Total 73 · GRANTS AND	AIDS	9,700	9,301	(399)	-4%	9,400	1%	-3%	9,600	9,800	10,000	10,200	Same as FY2024 Estimate (rounded)	FY2025-2028 projections based on PY + 1.5% increase
									0,000	5,000	10,000	10,200		
76 · CONNECTION FEE														
76000 Con	nnection Fees		7,482	7,482	N/A		-100%	N/A						
Total 76 · CONNECTION I	FEE		7,482	7,482	N/A	-	-100%	N/A		-	-			
								1471			1			
79 · OTHER INCOME														
77000 Inter	rest Income	95,100	127,299	32,199	34%	127,300	0%	34%	127,300	127,300	407.000	56.22		
77500 Real	lized Gain / Loss			e de la companya de l	N/A	-	N/A	N/A	127,300	127,300	127,300	127,300	Same as FY2024 Estimate (rounded)	
77800 Net I	Incr/Decr in Fair Value	-	173,269	173,269	N/A	-	-100%	N/A			-			
78000 Gain	n / Loss on Sales of Fixed A				N/A		N/A	N/A	_			-	Not budgeted, for financial reporting only	
72300 Spec	cial Assessment-DELQ&PENALTY	1.200	488	(712)	-59%	500	2%	-58%	500	500	500	500	C	
72500 Spec	cial Assessment SU01-DLQ&PEN	15,700	19,226	3,526	22%	19,300	0%	23%	19.300	19,300	19,300		Same as FY2024 Estimate (rounded)	
79200 Worl	ker's Comp Insurance Claim		40,290	40,290	N/A	102	-100%	N/A		13,300	19,300	19,300	Same as FY2024 Estimate (rounded)	
79500 Othe	er Income	300	35,944	35,644	11881%	300	-99%	0%	300	300	300	-	Same as FY2024 Estimate (rounded)	
Total 79 · OTHER INCOMI	IE	112,300	396,516	284,216	253%	147,400	-63%	31%	147,400	147,400	147,400	300	Same as FY2024 Budget	FY2023 included \$250,000 of one-time insurance recovery
									147,400	147,400	147,400	147,400		
Total Other Income		1,518,900	2,049,392	530,492	35%	1,817,500	-11%	20%	1,842,800	1,868,500	1,894,600	4 004 000		
	1								1,042,000	1,000,000	1,894,600	1,921,000		
Other Expense														
80 · OTHER EXPENSES														
81000 Inter	rest Expense			- 1	N/A	-	N/A	N/A						
83000 Elect	ction Cost			- 1	N/A	-	N/A	N/A	25.000		25,000			
84000 Tax I	Deduction	3,700	4,023	323	9%	4,100	2%	11%	4.200	4,300	4,400	4,500	Comment Event Event Event	Elections in even years only
Total 80 · OTHER EXPENSES		3,700	4,023	323	9%	4,100	2%	11%	29,200	4,300	29,400	4,500	Same as FY2024 Estimate (rounded)	FY2025-2028 projections based on PY + 1.5% increase
	1			1800.02(74/)					23,200	4,300	29,400	4,500		
<b>Total Other Expense</b>		3,700	4,023	323	9%	4,100	2%	11%	29,200	4,300	29,400	4 500		
									23,200	4,300	29,400	4,500		
Net Non-Operating Income		1,515,200	2,045,369	530,169	35%	1,813,400	-11%	20%	1,813,600	1,864,200	1,865,200	1 040 500		
									.,575,000	1,004,200	1,005,200	1,916,500		
hange In Net Position		\$ 294,834	1,253,315	\$ 958,481	325%	\$ 885,357	-29%	200%	\$ 771,045	\$ 723,419	\$ 616,515	£ 572.040		
									,040	7 123,413	# 010,313	\$ 573,048		

### **RESERVE POLICY**

# CRESTLINE SANITATION DISTRICT Calculation of Reserves in Accordance with the Reserve Policy 2024/2025

#### **BOARD DESIGNATED RESERVES**

<b>1. UN</b> a)	RESTRICTED RESERVES RESERVE FOR OPERATIONS Contingency and Operations - Six Months Operations			
	2024/25 Operating Budget Total Less:	\$ 4,786,343		
	Depreciation	567,510	· I	
		4,218,833		
	Six Months	x6/12		
	Contingency and Operating Reserve		2,109,417	
	TOTAL RESERVE FOR OPERATIONS			\$ 2,109,417
b)	RESERVE FOR REPLACEMENT Property, Plant, and Equipment Replacement Reserve			
	Accumulated Depreciation at 6/30/24	\$ 24,655,940		
	Reserve %	x25%	6,163,990	
	TOTAL RESERVE FOR REPLACEMENT			6,163,990
c)	RESERVE FOR CATASTROPHE RESPONSE			
	Cost (Excluding Land)	\$ 45,758,850		
	Less: Accumulated Depreciation	24,655,940		
		21,102,910		
	Reserve %	x25%	5,275,728	
	TOTAL RESERVE FOR CATASTROPHE RESPONSE			5,275,728
2. ADI	Capital Budget Current Year Less amount funded with debt financing		3,103,000 (1,328,000)	
	TOTAL RESERVE FOR CAPITAL PROJECTS			1,775,000
	TOTAL RESERVES TARGET PER RESERVE POLICY			\$ 15,324,135

#### **CALCULATION OF AVAILABLE RESERVES:**

Total net position as of 6/30/23 Estimated change in net position for FY2024 Investments in Utility Plant Total capital assets as of 2/29/24 (Including CIP) Estimated additional CIP for April-June 2024 Inventory	\$ 21,560,400 250,000 14,450	\$ 21,746,671 1,253,315
Less: Capital related debt	(10,920,667)	(10,904,183)
Estimated unrestricted net position available as of 6/30/24		\$ 12,095,803
Estimated unrestricted net position available as of 6/30/24 Less: Total Reserves Target Per Policy		\$ 12,095,803 15,324,135
Estimated unrestricted net position over/(under) target reser	\$ (3,228,332)	
Funded percentage of total reserves (estimated as of 6/30/24	·)	79%