

Fiscal Year 2022-2023 Annual Budget

July 1, 2022 to June 30, 2023

Budget Draft #2 - May 12, 2022 (Operating Budget and Capital Projects)

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Crestline Sanitation District

Fiscal Year 2022-2023 Annual Budget

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EXECUTIVE SUMMARY

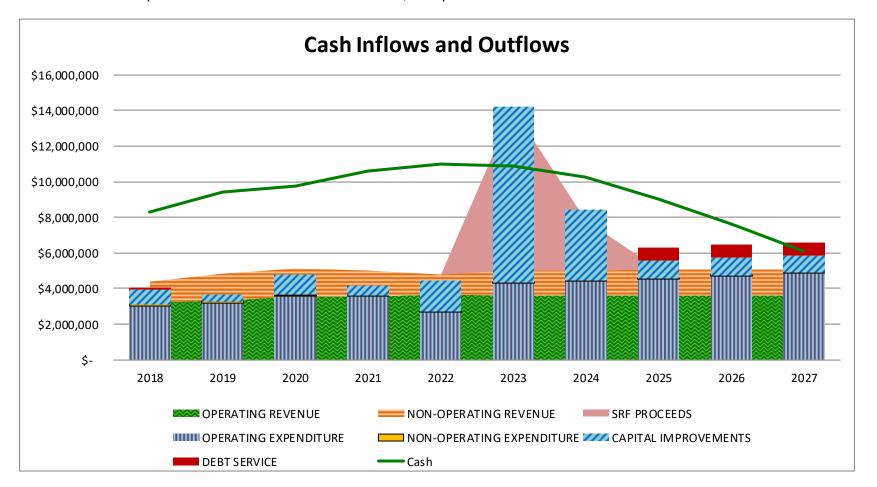
Crestline Sanitation District

Fiscal Year 2022-2023 Annual Budget

We are pleased to present to the Board of Directors, the Crestline Sanitation District's Annual Budget for Fiscal Year 2022-2023.

This Budget has been prepared with the following general projections:

- 3.0% increase in salaries and benefits.
- 3.0% increase in expenses other than salaries and benefits, except where noted otherwise.

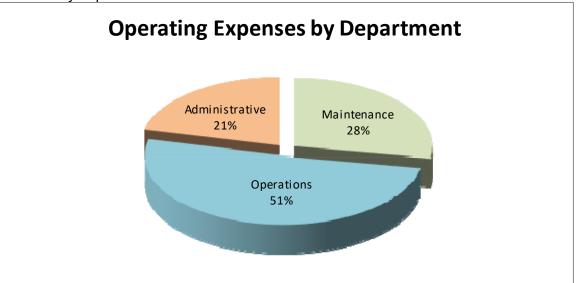


Operating Budget

The operating budget covers the routine operations and maintenance of District facilities and services at its existing service levels and does not directly include funds for upgrades, increased capacity, or betterments. The operating budget is presented in more detail in the following sections.

Operating Expenses by Department

The following chart illustrates how the budget is allocated by department.

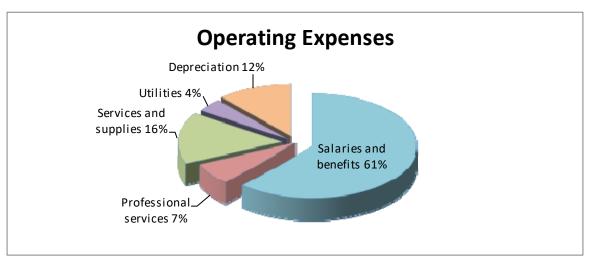


The following table details these expenses by department.

Department	2022/2023 Budget	% of Total Operating Exp
Maintenance	\$ 1,352,810	28%
Operations	2,500,120	51%
Administrative	 1,041,110	21%
Total operating expenses	\$ 4,894,040	100%

Operating Expenses by Type

The following chart illustrates how the budget is allocated to the major expense categories.

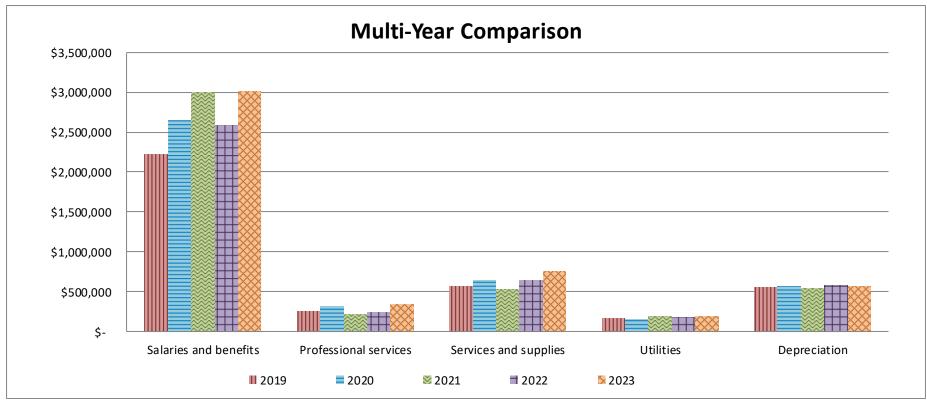


The following table details the breakdown of these expenses to each major expense category.

	2019	- 2	2020	2021	2022	2023	% of Total	% Change from
Operating Expenses	Actual	Α	Actual	Actual	Estimated	Budget	2023 Budget	2022 to 2023
Salaries and benefits	\$ 2,219,668	\$	2,656,039	\$ 3,001,072	\$ 2,587,980	\$ 3,014,590	61%	16%
Professional services	256,820		318,199	223,510	247,990	342,620	7%	38%
Services and supplies	575,256		647,830	540,230	653,820	766,160	16%	17%
Utilities	172,263		165,995	197,038	191,940	201,560	4%	5%
Depreciation	 562,112		575,853	553,436	580,340	569,110	12%	-2%
Total operating expenses	\$ 3,786,119	\$	4,363,916	\$ 4,515,286	\$ 4,262,070	\$ 4,894,040	100%	15%

Crestline Sanitation District

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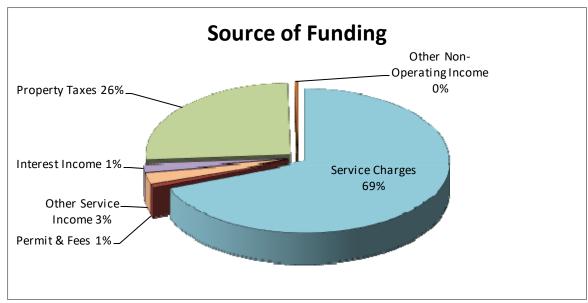
The chart above illustrates the 5-year trend for each of the major expense categories. Salaries and benefits are projected to increase by 16% over the prior year, of which 3% is from a cost-of-living-adjustment (COLA) salaries increase, and 13% is from employee step increases and related employee benefits such as the increase of worker's compensation and the anticipated filling of vacant positions. FY2022 actual salaries and benefits are less than previously budgeted due to vacant positions that were not filled. Compared to FY2021 the actual salaries and benefits expense budget increased by 1%. Professional services are projected to increase by 38% over the estimated FY2022 amount, but the FY2023 budget amount increased 2% from the FY2022 budget. Services and supplies are projected to increase by 17% due to insurance and other expenses. Utilities is projected to increase by 5% due to the CPI increase.

Personnel

The District's work force consists of 21 full-time positions including currently vacant positions.

Funding

The majority of funding for the budget is from sewer service charges and property taxes, as illustrated in the chart below.



The following table details the major sources of funding.

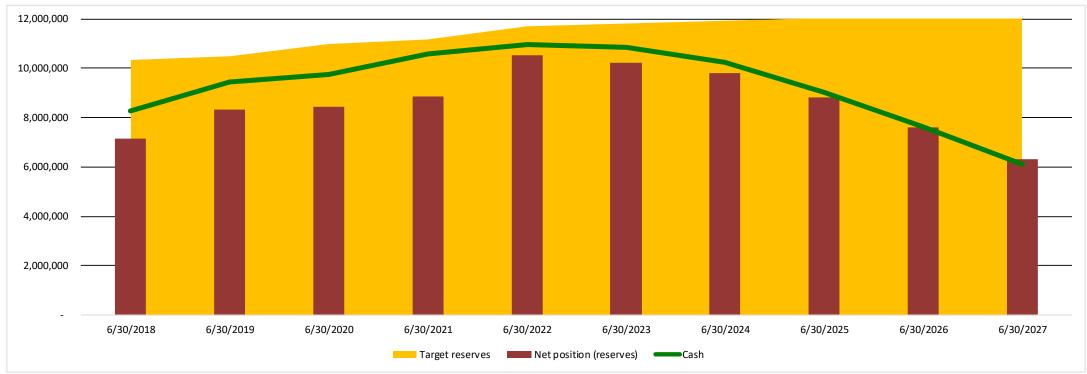
	2022/2023	% of Total
Source of Funding	Budget	Funding
Service charges	\$ 3,459,200	69%
Permit & fees	38,000	1%
Other service income	127,900	3%
Interest income	72,000	1%
Property taxes	1,293,700	26%
Other non-operating income	17,400	0%
Total funding	\$ 5,008,200	100%

Service Charge Rates

The service charge rate will remain unchanged from the November 2019 rate. The 2022-23 budget reflects a projected net operating deficit of \$1,268,940 and net nonoperating revenues from taxes and investment earnings of \$1,379,800 for an overall net increase in net position of \$110,860.

Reserves

The District manages its reserves in a manner that ensures continuity of services and to protect District customers and taxpayers from the financial impacts of catastrophic events and from fluctuations in District expenses. Reserves are determined in accordance with the District's Reserve Policy, as calculated on page 17. The following table illustrates prior year reserve balances and projected reserve balances. The significant projected decrease is related to the Huston Creek primary clarifier project, which is funded by debt.



Summary

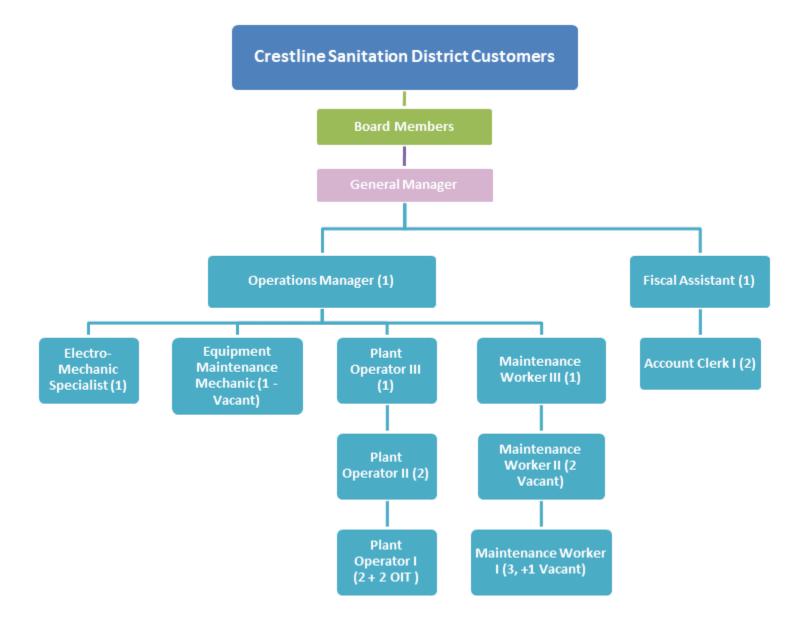
The Fiscal Year 2022-23 Budget continues the District's history of responsible fiscal management. Available resources are focused on maintaining services and programs essential to District facilities and improving the quality of service to the customers of the District.

Rick Dever General Manager

RAMS - Financial Consultant

ORGANIZATIONAL CHART

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BUDGET SUMMARY

CRESTLINE SANITATION DISTRICT 2022/2023 Budget Summary

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																		•	Jabjoot t
	Au	udited	Α	udited		Audited		Audited	Estimated		Budget	F	Projection	ı	Projection	Pro	ojection	F	Projection
	06/	/30/18	06	5/30/19	(06/30/20	(06/30/21	06/30/22		06/30/23	(06/30/24	(06/30/25	06	/30/26		06/30/27
OPERATING REVENUES										_							· · · · · · · · · · · · · · · · · · ·		
Charges for services	\$ 2	2,961,067	\$	3,137,336		3,327,198		3,345,801	3,457,170	\$	3,459,200	\$	3,459,200	\$	3,459,200	\$ 3	3,459,200	\$	3,459,200
Permit and inspection fees		30,867		36,113		33,683		43,394	37,900		38,000		38,000		38,000		38,000		38,000
Connection fees		-		-		9,482		25,786	3,740		-		-		-		-		-
Other services		208,301		134,570		171,773		148,038	174,040		127,900		127,900		127,900		127,900		127,900
Total operating revenues	3	3,200,235		3,308,019		3,542,136		3,563,019	3,672,850		3,625,100		3,625,100		3,625,100	(3,625,100		3,625,100
OPERATING EXPENSES																			
Salaries and benefits	2	2,160,732		2,219,668		2,656,039		3,001,072	2,587,980		3,014,590		3,056,850		3,170,370	(3,284,260		3,395,570
Professional services		223,374		256,820		318,199		223,510	247,990		342,620		352,320		362,340		372,660		383,280
Services and supplies		601,624		575,256		647,830		540,230	653,820		766,160		788,690		811,930		835,820		860,440
Utilities		168,892		172,263		165,995		197,038	191,940		201,560		207,630		213,890		220,340		226,970
Depreciation		527,405		562,112		575,853		553,436	580,340		569,110		586,200		603,800		621,930		640,600
Total operating expenses	3	3,682,027		3,786,119		4,363,916		4,515,286	4,262,070	Н	4,894,040		4,991,690		5,162,330	į	5,335,010		5,506,860
Net Operating Income (Deficit)		(481,792)		(478,100)		(821,780)		(952,267)	(589,220)		(1,268,940)		(1,366,590)		(1,537,230)	1.	1,709,910)		(1,881,760)
Net Operating income (Deficit)		(401,792)		(476,100)		(021,700)		(932,207)	(569,220)	Н	(1,200,940)		(1,300,390)		(1,557,250)		1,709,910)		(1,001,700)
NONOPERATING INCOME (EXPENSES)																			
Property taxes	1	1,115,604		1,187,794		1,247,395		1,344,091	1,272,480		1,272,600		1,291,800		1,311,300	•	1,331,100		1,351,200
Special assessments		30,224		23,151		23,088		44,137	27,970		11,100		11,300		11,500		11,700		11,900
Federal / State aid - Homeowner's exemption		10,662		10,291		10,206		9,973	9,950		10,000		10,200		10,400		10,600		10,800
Interest and investment revenue *		24,971		295,670		274,578		44,755	(196,710)		72,000		72,000		72,000		72,000		72,000
Gain on sale of capital assets		12,750		1,600		-		7,801	12,750					-		-
Other nonoperating revenue		414		29		910		10,112	250		17,400		17,400		17,400		17,400		17,400
Interest expense		(66,760)		(69,314)		(77,170)		(64,249)			-				-		-		-
Other nonoperating expense		(2,854)		(3,095)		(3,144)		(3,499)	(3,300)		(3,300)		(28,300)		(3,300)		(28,300)		(3,300)
Total nonoperating revenues (expenses)	1	1,125,011		1,446,126		1,475,863		1,393,121	1,123,390		1,379,800		1,374,400		1,419,300		1,414,500		1,460,000
Change in net position		643,219		968,026		654,083		440,854	534,170		110,860		7,810		(117,930)		(295,410)		(421,760)
Net position - beginning of year	16	5,063,488	1	6,575,669		17,543,695		18,197,778	18,638,632		19,172,802		19,283,662		19,291,472	19	9,173,542		18,878,132
Prior period adjustment		(131,038)		-		-		-	-		-		-		-		-		-
Net position - beginning of year, as restated		5,932,450	1	6,575,669		17,543,695		18,197,778	18,638,632		19,172,802		19,283,662		19,291,472	19	9,173,542		18,878,132
Net position - end of year	\$ 16	6,575,669	\$ 1	7,543,695	\$	18,197,778	\$	18,638,632	\$ 19,172,802	\$	19,283,662	\$	19,291,472	\$	19,173,542	\$ 18	8,878,132	\$	18,456,372
Net investment in capital assets Unrestricted	\$ 7	7,153,641	\$	9,222,993 8,320,702	\$	9,757,194 8,440,584	\$	9,771,926 8,866,706	\$ 8,633,762 10,539,040		9,066,052 10,217,610		9,479,852 9,811,620	\$ \$	10,370,713 \$ 8,802,829 \$		1,252,842 7,625,290		12,125,878 6,330,494
* Interest and investment revenue = Interest inc	come, rea	alized gain/le	oss &	net increas	se/de	ecrease in fair	valu	ue											

CRESTLINE SANITATION DISTRICT 2022/2023 Budget Summary

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	Audited	Audited	Audited	Audited	Estimated	Budget		Projection	F	Projection	Р	Projection	Р	rojection
	06/30/18	06/30/19	06/30/20	06/30/21	06/30/22	06/30/23	,	06/30/24	(06/30/25	0	6/30/26	0	6/30/27
Beginning Cash	\$ 7,924,885	\$ 8,281,925	\$ 9,428,356	\$ 9,765,353	\$ 10,600,201	\$ 10,979,835	\$	10,858,405	\$	10,248,155	\$	9,013,264	\$	7,619,023
Operating Revenue	3,200,235	3,308,019	3,542,136	3,563,019	3,672,850	3,625,100		3,625,100		3,625,100		3,625,100		3,625,100
Non-operating Revenue	1,194,625	1,518,535	1,556,177	1,460,869	1,126,690	1,383,100		1,402,700		1,422,600		1,442,800		1,463,300
Loan Proceeds	-	-	-	-	-	9,100,000		2,800,000		-		-		-
Total Cash Inflows	4,394,860	4,826,554	5,098,313	5,023,888	4,799,540	14,108,200		7,827,800		5,047,700		5,067,900		5,088,400
Operating Expenses	3,154,622	3,224,007	3,788,063	3,961,850	3,681,730	4,324,930		4,405,490		4,558,530		4,713,080		4,866,260
Non-operating Expenses	69,614	72,409	80,314	67,748	3,300	3,300		28,300		3,300		28,300		3,300
Capital Projects / Purchases	828,572	402,794	1,103,326	561,069	1,716,287	9,901,400		4,004,260		1,000,000		1,000,000		1,000,000
Debt Service - \$11.9M for 20 Years @1.9%	106,151	-	-	-	-	-		-		720,761		720,761		720,761
Total Cash Outflows	4,158,959	3,699,210	4,971,703	4,590,667	5,401,317	14,229,630		8,438,050		6,282,591		6,462,141		6,590,321
Accrual to Cash Adjustments	 121,139	19,087	210,387	401,627	981,411	_		-		-		-		
Net Change in Cash	 357,040	1,146,431	336,997	834,848	379,634	(121,430)		(610,250)		(1,234,891)		(1,394,241)		(1,501,921)
Ending Cash	\$ 8,281,925	\$ 9,428,356	\$ 9,765,353	\$ 10,600,201	\$ 10,979,835	\$ 10,858,405	\$	10,248,155	\$	9,013,264	\$	7,619,023	\$	6,117,102

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CRESTLINE SANITATION DISTRICT 2022/2023 Capital Budget

CAPITAL PROJECTS		Budget 2022/23	Projection 2023/24	Projection 2024/25	Projection 2025/26	Projection 2026/27	Total Projected Capital Cost FY 2023-2027
Cash Funded Projects							
N.O.V. (incl. Pipeline and Manhole Rehabilitation, Flow							
Monitors, and Weather Stations		\$ 260,000					\$ 1,300,000
SCADA Upgrades		35,000	35,000	35,000	35,000	35,000	175,000
Vehicle Purchase - F450 w/Crane (from 21/22 Budget)		90,000	-	-	-	-	90,000
Vehicle Purchase - F250 w/Utility Bed		-	85,000	-	-	-	85,000
Vehicle Replacements		-	75,000	75,000	75,000	75,000	300,000
Folding/Inserting Billing Machine (Admin)		22,000	-	-	-	-	22,000
Liquid Chlorine Transporter Trailer		15,000	-	-	-	-	15,000
Water Tender Truck (1,000 gal)		-	100,000	-	-	-	100,000
Vacuum Pump for Tanker Truck		6,500	-	-	-	-	6,500
HC & SC Entry Doors		30,000	-	-	-	-	30,000
SC Roof Replacement		-	40,000	-	-	-	40,000
SC Dilution Pumps (2)		20,000	-	-	-	-	20,000
HC Washer Compactor for Bar Screen		30,000	-	-	=	-	30,000
HC Muffin Monster Rebuild (2)		60,000	-	-	=	-	60,000
CH Muffin Monster Rebuild		30,000	-	-	=	-	30,000
CH Track Lining		-	150,000	-	=	-	150,000
Farm Management Plan (Nitrate Removal)		20,000	20,000	20,000	20,000	20,000	100,000
SC (2) Recirculation Pump w/VFD (Master Plan)		111,100	-	-	=	-	111,100
CH Effluent Pump Replacement (Master Plan)		41,800	-	-	-	-	41,800
Sewer Relocation Hwy 189		180,000	-	-	=	-	180,000
Necessary Upgrades/Repairs		-	185,000	560,000	560,000	560,000	1,865,000
Miscellaneous Upgrades		50,000	50,000	50,000	50,000	50,000	250,000
Total Cash Funded Projects	_	1,001,400	1,000,000	1,000,000	1,000,000	1,000,000	5,001,400
Master Plan Projects (Cash & Debt Funded)	Estimated to be						
	Paid 2021/22						
Engineering Project Management & Increation	500,000	1,000,000	303,460				1,303,460
Engineering, Project Management & Inspection	500,000	1,000,000	303,400	-	-	-	1,303,460
HC Biosolids Dewatering Upgrade and	4 000 000	7.000.000	0.700.000				40.000.000
HC Primary Clarifier - New	1,000,000	7,900,000	2,700,800	-	-	-	10,600,800
Total Master Plan Projects	\$ 1,500,000	8,900,000	3,004,260	-	-	-	11,904,260
Master Plan Projects (Future Projects)							
SC Anxillary Systems Upgrade		_	_	_	_	_	_
SC Primary ODS Electrical Upgrade		_	_	_	_		_
LG Pump Station Wet Well/Emergency Storage			-	-	-	-	-
Total Master Plan Future Projects	<u>-</u>		-	- -	-	-	- -
GRAND TOTAL CAPITAL PROJECTS	-	\$ 9,901,400	\$ 4,004,260	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 16,905,660

BUDGET DETAIL & PROJECTIONS

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CRESTLINE SANITATION DISTRICT 2022/2023 Budget Detail Roll Up and Projection

				% of								
	2021/2022	2021/2022	2022/2023	Operating	2023/2024	Operating	2024/2025	Operating	2025/2026	Operating	2025/2026	Operating
	Budget	Estimate	Budget	Revenue	Projection	Revenue	Projection	Revenue	Projection	Revenue	Projection	Revenue
Operating Income/Expense												
Income												
40 · REVENUE												
41 · Sewer Service Fees	\$ 3,346,675	\$ 3,349,120	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%	\$ 3,351,100	92%
42 · Sewer Penalties	72,400	108,060	108,100	3%	108,100	3%	108,100	3%	108,100	3%	108,100	3%
43 · Pumped Waste Permits	25,625	36,360	36,400	1%	36,400	1%	36,400	1%	36,400	1%	36,400	1%
44 · Permit & Inspection Fees	2,200	1,530	1,600	0%	1,600	0%	1,600	0%	1,600	0%	1,600	0%
46 · Cleghorn State Reimbursements	120,000	166,130	120,000	3%	120,000	3%	120,000	3%	120,000	3%	120,000	3%
47 · Pilot Rock Camp Fee	7,800	7,800	7,800	0%	7,800	0%	7,800	0%	7,800	0%	7,800	0%
48 · Other Service Fees	100	100	100	0%	100	0%	100	0%	100	0%	100	0%
Total Operating Income	3,574,800	3,669,100	3,625,100	100%	3,625,100	100%	3,625,100	100%	3,625,100	100%	3,625,100	100%
Operating Expense												
MT - Maintenance												
51 · SALARIES & BENEFIT	867,305	739,900	1,036,290	29%	1,083,990	30%	1,127,570	31%	1,175,840	32%	1,225,580	34%
53 · PROFESSIONAL SVC	4,372	3,530	3,640	0%	3,750	0%	3,870	0%	3,990	0%	4,110	0%
54 · SERVICE AND SUPPLIES	61,655	47,680	49,150	1%	50,650	1%	52,190	1%	53,790	1%	55,450	2%
59 · DEPRECIATONS & AMORTIZATION	255,210	249,470	263,730	7%	271,650	7%	279,800	8%	288,200	8%	296,850	8%
Subtotal - MT	1,188,542	1,040,580	1,352,810	37%	1,410,040	39%	1,463,430	40%	1,521,820	42%	1,581,990	44%
OP - Operations												
51 · SALARIES & BENEFIT	1,247,704	1,229,900	1,306,380	36%	1,358,840	37%	1,410,250	39%	1,458,010	40%	1,501,160	41%
53 · PROFESSIONAL SVC	137,789	114,510	132,810	4%	136,210	4%	139,710	4%	143,310	4%	147,030	4%
54 · SERVICE AND SUPPLIES	491,402	475,090	560,290	15%	577,200	16%	594,660	16%	612,610	17%	631,070	17%
56 · UTILITIES	193,537	191,930	201,560	6%	207,630	6%	213,890	6%	220,340	6%	226,970	6%
59 · DEPRECIATONS & AMORTIZATION	312,361	325,070	299,080	8%	308,060	8%	317,310	9%	326,830	9%	336,640	9%
Subtotal - OP	2,382,793	2,336,500	2,500,120	69%	2,587,940	71%	2,675,820	74%	2,761,100	76%	2,842,870	78%
Total Operating Expense	3,571,335	3,377,080	3,852,930	106%	3,997,980	110%	4,139,250	114%	4,282,920	118%	4,424,860	122%
Net Operating Income Before G&A	3,465	292,020	(227,830)		(372,880)		(514,150)		(657,820)		(799,760)	
General & Administrative Expense												
61 · SALARIES AND BENEFIT - ADM	585,252	618,180	671,920	19%	614,020	17%	632,550	17%	650,410	18%	668,830	18%
62 · BOARD EXPENSES	19,000	7,880	19,000	1%	19,040	1%	19,080	1%	19,120	1%	19,160	1%
63 · PROFESSIONAL SVC - ADM	194,150	129,950	206,170	6%	212,360	6%	218,760	6%	225,360	6%	232,140	6%
64 · SERVICES AND SUPPLIES - ADM	143,676	123,210	137,720	4%	141,800	4%	146,000	4%	150,300	4%	154,760	4%
69 · DEPR & AMORT - ADM	6,823	5,810	6,300	0%	6,490	0%	6,690	0%	6,900	0%	7,110	0%
Total General & Administrative Expense	948,901	885,030	1,041,110	29%	993,710	27%	1,023,080	28%	1,052,090	29%	1,082,000	30%
N (0 (1 (0 5 ())	(0.45, 400)	(500.040)	(4.000.040)	050/	(4 000 500)	200/	(4 507 000)	400/	(4.700.040)	470/	(4.004.700)	500/
Net Operating Income (Deficit)	(945,436)	(593,010)	(1,268,940)	-35%	(1,366,590)	-38%	(1,537,230)	-42%	(1,709,910)	-47%	(1,881,760)	-52%
Non-Operating Income (Expense)												
71 · PROP TAXES	1,150,000	1,272,480	1,272,600	35%	1,291,800	36%	1,311,300	36%	1,331,100	37%	1,351,200	37%
72 · SPECIAL ASSESSMENTS	11,500	11,010	11,100	0%	11,300	0%	11,500	0%	11,700	0%	11,900	0%
73 · GRANTS AND AIDS	10,089	9,950	10,000	0%	10,200	0%	10,400	0%	10,600	0%	10,800	0%
77 · INTEREST INCOME	48,355	71,960	72,000	2%	72,000	2%	72,000	2%	72,000	2%	72,000	2%
79 · OTHER INCOME	11,856	(238,710)	17,400	0%	17,400	0%	17,400	0%	17,400	0%	17,400	0%
80 · OTHER EXPENSES *	(2,685)	(3,300)	(3,300)	0%	(28,300)	-1%	(3,300)	0%	(28,300)	-1%	(3,300)	0%
Net Non-Operating Income	1,229,115	1,127,130	1,379,800	38%	1,374,400	38%	1,419,300	39%	1,414,500	39%	1,460,000	40%
, ,		. ,							, , , , , ,			
Change In Net Position	\$ 283,679	\$ 534,120	\$ 110,860	3%	\$ 7,810	0%	\$ (117,930)	-3%	\$ (295,410)	-8%	\$ (421,760)	-12%
-												

 $^{^{\}star}$ - 80 \cdot OTHER EXPENSES includes interest expense, net increase/decrease in fair value & tax deductions

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			2022				2023		2024	2025	2026	2027		Subject to Change
								27.2						•
		Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Operating Income/Expense														
Income														
40 · REVENUE	:													
41000	Sewer Service Fees	\$ 3,346,675	3,349,120		0%	\$ 3,351,100		0%	\$ 3,351,100	\$ 3,351,100	\$ 3,351,100	\$ 3,351,100	Same rate as November 2019	\$52.82 x 5,287 EDU x 12 months
42000	Sewer Penalties	72,400	108,060	35,660	49%	108,100	0%	49%	108,100	108,100	108,100	108,100	Same as FY2022 Estimate (rounded)	
43000	Pumped Waste Permits	25,625	36,360	10,735		36,400	0%	42%	36,400	36,400	36,400	36,400	Same as FY2022 Estimate (rounded)	
44000	Permit & Inspection Fees	2,200	1,530	(670)		1,600	5%	-27%	1,600	1,600	1,600	1,600	Same as FY2022 Estimate (rounded)	
46000	Cleghorn State Reimbursement	120,000	166,130	46,130		120,000	-28%	0%	120,000	120,000	120,000	120,000	Same as FY2022 Budget	
47000	Pilot Rock Camp Fee	7,800	7,800	-	0%	7,800	0%	0%	7,800	7,800	7,800	7,800	Same as FY2022 Budget	\$650 x 12 months
48000	Other Service Fees	100	100	-	0%	100	0%	0%	100	100	100	100	Same as FY2022 Estimate (rounded)	
49000	Other Charges	-	-	-	N/A	-	N/A	N/A	-	-	-	-		
Total 40 · REV	ENUE	3,574,800	3,669,100	94,300	3%	3,625,100	-1%	1%	3,625,100	3,625,100	3,625,100	3,625,100		
Cost of Services P														
	es & Benefit - MAINT	070 404	004.000	(07.404)	400/	445.050	000/	400/	440.440	400.000	407.000	540,000	Des Commence than Device they COD December	
	Salaries - REG	372,181	304,990		-18%	415,850		12%	440,110	463,060	487,320	512,830	Per Compensation Projection - CSD Board	
	Salaries - OT Salaries - VAC	500	120	(380)		500	317% 6%	0%	520	540	560	580	Same as FY2022 Budget	
51040MT		26,426 20,364	26,020 18,040	(406)	-2% -11%	27,630 22,700	26%	5% 11%	28,980	30,300 25,260	31,670 26,570	33,100 27,950	Per Compensation Projection - CSD Board	
51040MT 51050MT		23,773					32%	11%	24,010	29,490			Per Compensation Projection - CSD Board	
51060MT	Salaries - HOLIDAY Salaries - ON CALL / STANDBY	26,901	20,110 26,220		-15% -3%	26,500 26,900	32%	0%	28,030 26,900	26,900	31,020 26,900	32,630 26,900	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	
51070MT		2,000	1,430	(681)		2,000	3% 40%	0%	2,000	2,000	2,000	26,900	·	
51100MT		9,393	9,190	(203)	-29% -2%	10,390	13%	11%	10,960	11,500	12,070	12,670	Per Compensation Projection - CSD Board	
51150MT	Payroll Tax Unemployment Expense	3,200	1,950	(1,250)		3,200	64%	0%	3,200	3,200	3,200	3,200	Per Compensation Projection - CSD Board	
51200MT		33,916	29,740		-12%	65,720	121%	94%	69,320	70,460	73,950	77,610	Per Compensation Projection - CSD Board Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%
51300MT	•	116,391	95,120	(21,271)		130,060	37%	12%	131,350	132,790	134,400	135,160	Per Compensation Projection - CSD Board	EX Word I actor increased from 122 % to 207 %
01000111	Employee Group insurance	110,001	30,120	(21,211)	-1070	100,000	07.70	1270	101,000	102,700	104,400	100,100	r ci compensation i rojection - cob board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer
51400MT	Retirement	170,154	148,750	(21,404)	-13%	181,690	22%	7%	191,860	201,610	211,900	222,730	Per Compensation Projection - CSD Board	pensionable as of 07/30/20
51500MT	Seasonal MT Workers-MT	60,000	55,260	(4,740)	-8%	120,000	117%	100%	123,600	127,310	131,130	135,070	4 workers - 9 months per budget workshop	
51600MT	Nationwide ER Match (457)	2,106	2,960	854	41%	3,150	6%	50%	3,150	3,150	3,150	3,150	Per Compensation Projection - CSD Board	
Total 51-MT · S	Salaries & Benefit - MAINT	867,305	739,900	(127,405)	-15%	1,036,290	40%	19%	1,083,990	1,127,570	1,175,840	1,225,580		
51-OP · SALA	RIES & BENEFIT - OP													
51010OP	Salaries - REG	593,772	592,580	(1,192)		611,660	3%	3%	638,530	666,000	689,610	710,200	Per Compensation Projection - CSD Board	
51020OP	Salaries - OT	6,500	5,550	(950)	-15%	6,500	17%	0%	6,700	6,900	7,110	7,320	Same as FY2022 Budget	
51030OP		46,644	49,860	3,216		50,900	2%	9%	52,930	55,060	56,870	58,580	Per Compensation Projection - CSD Board	
51040OP		32,628	27,490	(5,138)		33,760	23%	3%	35,240	36,790	38,100	39,240	Per Compensation Projection - CSD Board	
51050OP		38,090	37,260	(830)		39,410	6%	3%	41,140	42,950	44,470	45,810	Per Compensation Projection - CSD Board	
51060OP		35,360	38,900	3,540	10%	40,630	4%	15%	40,630	40,630	40,630	40,630	Per Compensation Projection - CSD Board	
51070OP		600	1,980	1,380	230%	2,000	1%	233%	2,000	2,000	2,000	2,000	Per Compensation Projection - CSD Board	
51100OP		14,930	12,950	(1,980)		15,530	20%	4%	16,170	16,830	17,390	17,890	Per Compensation Projection - CSD Board	
51200OP	•	53,910	42,470	(11,440)		81,190	91%	51%	84,790	85,720	88,700	91,240	Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%
51300OP	Employee Group Insurance	141,739	143,050	1,311	1%	139,050	-3%	-2%	142,720	146,830	151,430	156,430	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer
51400OP	Retirement	281,945	276,140	(5,805)	-2%	283,670	3%	1%	295,910	308,460	319,620	329,740	Per Compensation Projection - CSD Board	pensionable as of 07/30/20
51600OP		1,586	1,670	84	5%	2,080	25%	31%	2,080	2,080	2,080	2,080	Per Compensation Projection - CSD Board	
Total 51-OP · S	SALARIES & BENEFIT - OP	1,247,704	1,229,900	(17,804)	-1%	1,306,380	6%	5%	1,358,840	1,410,250	1,458,010	1,501,160	·	
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		2022			2023		2024	2025	2026	2027		Subject to Change
												,
		Estimated	Budget vs Estimated %		Est. Year End vs. NY	CY Budget vs. NY						
	Budget	Year End	Year End variance	Budget	Budget	Budget	Projection	Projection	Projection	Projection	Notes	Comments
53-MT · PROFESSIONAL SVC-MAINT												
53300MT Engineering	-	-	- N/A	-	N/A	N/A	-	-	-	-	No Engineering Expected for Maintenance	
53400MT Laboratory Analysis	-	-	- N/A	-	N/A	N/A	-	-	-	-	No Laboratory Analysis Expected for Maint	
53900MT Other Professional Svc	4,372	3,530	(842) -19%	3,640	3%	-17%	3,750	3,870	3,990	4,110	3% CPI increase from FY2022 Estimated YE	Drug Test, DMV Medical, Underground Svc Alert
Total 53-MT · PROFESSIONAL SVC-MAINT	4,372	3,530	(842) -19%	3,640	3%	-17%	3,750	3,870	3,990	4,110		
53-OP · PROFESSIONAL SVC - OP												
53300OP Engineering	20,000	5,000	(15,000) -75%	20,000	300%	0%	20,000	20,000	20,000	20,000	Per management, same as PY budget	
53400OP Laboratory Analysis	56,689	54,210	(2,479) -4%	55,840	3%	-1%	57,520	59,250	61,030	62,870	3% CPI increase from FY2022 Estimated YE	
53700OP Permits & Fees	57,091	53,340	(3,751) -7%	54,950	3%	-4%	56,600	58,300	60,050	61,860	3% CPI increase from FY2022 Estimated YE	Due to rising costs
53900OP Other Professional	4,009	1,960	(2,049) -51%	2,020	3%	-50%	2,090	2,160	2,230	2,300	3% CPI increase from FY2022 Estimated YE	DMV Medical, CEQA review and support
Total 53-OP · PROFESSIONAL SVC - OP	137,789	114,510	(23,279) -17%	132,810	16%	-4%	136,210	139,710	143,310	147,030		
									-			
54-MT · SERVICE AND SUPPLIES - MAINT												
54060MT Equipment Rental	5,000	1,250	(3,750) -75%	1,290	3%	-74%	1,330	1,370	1,420	1,470	3% CPI increase from FY2022 Estimated YE	
54080MT Clothing & Laundry	9,720	11,550	1,830 19%	11,900	3%	22%	12,260	12,630	13,010	13,410	3% CPI increase from FY2022 Estimated YE	\$135 x 52 wks + \$200 x 9 Boots + \$150 x 9 Winter Allowance
54170MT Repairs & Maint Auto	20,917	12,490	(8,427) -40%	12,870	3%	-38%	13,260	13,660	14,070	14,500	3% CPI increase from FY2022 Estimated YE	
54182MT Maintenance of Equipment	7,697	13,810	6,113 79%	14,230	3%	85%	14,660	15,100	15,560	16,030	3% CPI increase from FY2022 Estimated YE	Due to CIP's reduce amount
54184MT Maintenance of Structures	7,566	3,540	(4,026) -53%	3,650	3%	-52%	3,760	3,880	4,000	4,120	3% CPI increase from FY2022 Estimated YE	
54200MT Small Tools	3,000	1,230	(1,770) -59%	1,270	3%	-58%	1,310	1,350	1,400	1,450	3% CPI increase from FY2022 Estimated YE	
54210MT Supplies - Shop	3,898	2,010	(1,888) -48%	2,080	3%	-47%	2,150	2,220	2,290	2,360	3% CPI increase from FY2022 Estimated YE	
54220MT Supplies - Field	3,857	1,800	(2,057) -53%	1,860	3%	-52%	1,920	1,980	2,040	2,110	3% CPI increase from FY2022 Estimated YE	
Total 54-MT · SERVICE AND SUPPLIES - MAINT	61,655	47,680	(13,975) -23%	49,150	3%	-20%	50,650	52,190	53,790	55,450		
54-OP · SERVICE AND SUPPLIES - OP												
54021OP Auto Expense - Fuel	27,059	33,650	6,591 24%	35,670	6%	32%	36,750	37,860	39,000	40,170	6% CPI increase from FY2022 Estimated YE	
54022OP Auto Expense - Mileage	-	-	- N/A	-			-	-	-	-	3% CPI increase from FY2022 Estimated YE	
54023OP Auto Expense - General	17,230	10,260	(6,970) -40%	10,570	3%	-39%	10,890	11,220	11,560	11,910	3% CPI increase from FY2022 Estimated YE	
54030OP Communication	3,216	3,170	(46) -1%	3,270	3%	2%	3,370	3,480	3,590	3,700	3% CPI increase from FY2022 Estimated YE	Pager only
54040OP Due & Subscription	1,300	340	(960) -74%	360	6%	-72%	380	400	420	440	3% CPI increase from FY2022 Estimated YE	
54050OP Equipment Purchase	15,307	4,410	(10,897) -71%	4,550	3%	-70%	4,690	4,840	4,990	5,140	3% CPI increase from FY2022 Estimated YE	
54060OP Equipment Rental	3,892	10,290	6,398 164%	10,600	3%	172%	10,920	11,250	11,590	11,940	3% CPI increase from FY2022 Estimated YE	
54070OP Insurance	79,109	82,280	3,171 4%	129,130	57%	63%	133,010	137,010	141,130	145,370	Per SDRMA 2022-23 estimate	
54075OP Insurance - Vehicle	37,073	36,880	(193) -1%	37,990	3%	2%	39,130	40,310	41,520	42,770	3% CPI increase from FY2022 Estimated YE	
54080OP Clothing & Laundry	11,754	10,360	(1,394) -12%	12,110	17%	3%	12,480	12,860	13,250	13,650	3% CPI increase from FY2022 Budget	\$120 x 52 weeks + \$200 x 8 boots + 3% CPI increase
54090OP Lodge / Meals	1,801	1,030	(771) -43%	1,860	81%	3%	1,920	1,980	2,040	2,110	3% CPI increase from FY2022 Budget	
54100OP Misc Expense	114	30	(84) -74%	120	300%	5%	130	140	150	160	3% CPI increase from FY2022 Budget	
54182OP Maintenance of Equipment	71,463	85,150	13,687 19%	87,710	3%	23%	90,350	93,070	95,870	98,750	3% CPI increase from FY2022 Estimated YE	
54184OP Maintenance of Structures	33,754	34,630	876 3%	35,670	3%	6%	36,750	37,860	39,000	40,170	3% CPI increase from FY2022 Estimated YE	00/ ODI la
54185OP Membership	31,814	26,940	(4,874) -15%	32,750	22%	3%	33,740	34,760	35,810	36,890	3% CPI increase from FY2022 Estimated YE	3% CPI increase + \$5000 (LAFCO fee changed from \$5,000 to \$10,000)
54190OP Safety Equipment	6,303	6,290	(13) 0%	6,480	3%	3%	6,680	6,890	7,100	7,320	3% CPI increase from FY2022 Estimated YE	Comparing spent vs. budget
54200OP Small Tools	1,065	760	(305) -29%	790	4%	-26%	820	850	880	910	3% CPI increase from FY2022 Estimated YE	
54220OP Supplies	3,821	3,820	(1) 0%	3,940	3%	3%	4,060	4,190	4,320	4,450	3% CPI increase from FY2022 Estimated YE	Comparing spent vs. budget
543100P Special Dept - Chlorine / Salt	29,210	28,670	(540) -2%	29,540	3%	1%	30,430	31,350	32,300	33,270	3% CPI increase from FY2022 Estimated YE	
												Sludge \$60 x 595 tons + Hydrogen Peroxide \$7,000 + Hydrofloc
543200P Special Dept - Sludge /Chemical	51,886	51,400	(486) -1%	52,950	3%	2%	54,540	56,180	57,870	59,610	3% CPI increase from FY2022 Estimated YE	\$870*12months
54330OP Special Dept - Oxygen/Propane	9,231	8,960	(271) -3%	9,230	3%	0%	9,510	9,800	10,100	10,410	3% CPI increase from FY2022 Estimated YE	
54340OP Special Dept - Emergency	35,000	26,030	(8,970) -26%	35,000	34%	0%	36,050	37,140	38,260	39,410	Same as FY2022 Budget	Comparing spent vs. budget
54400OP Training	20,000	9,740	(10,260) -51%	20,000	105%	0%	20,600	21,220	21,860	22,520	Same as FY2022 Budget	Training for New Staff, and Promoting Staff

DRAFT Subject to Change

		2022			2023		2024	2025	2026	2027		Subject to Change
	Budget	Estimated Year End	Budget vs Estimated % Year End variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Total 54-OP · SERVICE AND SUPPLIES - OP	491,402	475,090	(16,312) -3%	560,290	18%	14%	577,200	594,660	612,610	631,070		
56 · UTILITIES - OP												
56100OP Telephone	59,069	58,710	(359) -1%	61,650	5%	4%	63,500	65,410	67,380	69,410	5% CPI increase from FY2022 Estimated YE	
56210OP Utilities - Electric	110,298	108,010	(2,288) -2%	113,420	5%	3%	116,830	120,340	123,960	127,680	5% CPI increase from FY2022 Estimated YE	
56220OP Utilities - Gas	4,587	5,930	1,343 29%	6,230	5%	36%	6,420	6,620	6,820	7,030	5% CPI increase from FY2022 Estimated YE	
56230OP Utilities - Water	10,836	10,440	(396) -4%	10,970	5%	1%	11,300	11,640	11,990	12,350	5% CPI increase from FY2022 Estimated YE	
56240OP Utilities - Trash	6,391	6,350	(41) -1%	6,670	5%	4%	6,880	7,090	7,310	7,530	5% CPI increase from FY2022 Estimated YE	
56300OP Refuse Disposal	2,356	2,490	134 6%	2,620	5%	11%	2,700	2,790	2,880	2,970	5% CPI increase from FY2022 Estimated YE	
Total 56 · UTILITIES - OP	193,537	191,930	(1,607) -1%	201,560	5%	4%	207,630	213,890	220,340	226,970		
59-MT · Depreciation - MAINT												
59100MT Depreciation Expense	255,210	249,470	(5,740) -2%	263,730	6%	3%	271,650	279,800	288,200	296,850	Per RAMS updated 4/21/22	Next Year Depreciation Amount + \$20,000
Total 59-MT · Depreciation - MAINT	255,210	249,470	(5,740) -2%	263,730	6%	3%	271,650	279,800	288,200	296,850		
59-OP · DEPR & AMORT - OP												
59100OP Depreciation - OP	312,361	325,070	12,709 4%	299,080	-8%	-4%	308,060	317,310	326,830	336,640	Per RAMS updated 4/21/22	Next Year Depreciation Amount + \$30,000
Total 59-OP · DEPR & AMORT - OP	312,361	325,070	12,709 4%	299,080	-8%	-4%	308,060	317,310	326,830	336,640		
Total Cost of Services Provided	3,571,335	3,377,080	(194,255) -5%	3,852,930	14%	8%	3,997,980	4,139,250	4,282,920	4,424,860		
Not Constitute Income Parket CO.	0.405	000 000	000 555 00000/	(007,000)	4700/	00750/	(070,000)	(544.450)	(057.000)	(700 700)		
Net Operating Income Before G&A	3,465	292,020	288,555 8328%	(227,830)	-178%	-6675%	(372,880)	(514,150)	(657,820)	(799,760)		
General & Administrative Expense												
61 · SALARIES AND BENEFIT - ADM												
61010 Salaries - REG ADM	329,510	360,430	30,920 9%	387,670	8%	18%	330,760	342,150	353,830	365,840	Per Compensation Projection - CSD Board	
61020 Salaries - OT ADM	400	610	210 53%	630	3%	58%	650	670	690	710	3% CPI increase from FY2022 Estimated YE	
61030 Salaries - VAC ADM	27,161	17,480	(9,681) -36%	49,830	185%	83%	51,330	52,840	54,370	55,920	Per Compensation Projection - CSD Board	
61040 Salaries - SICK ADM	8,488	7,100	(1,388) -16%	8,380	18%	-1%	8,730	9,100	9,490	9,890	Per Compensation Projection - CSD Board	
61050 Salaries - HOLIDAY ADM	9,909	19,220	9,311 94%	19,480	1%	97%	10,200	10,630	11,080	11,550	Per Compensation Projection - CSD Board	Includes General Manager holiday pay
61100 Payroll Tax - ADM	11,252	10,910	(342) -3%	12,020	10%	7%	12,430	12,860	13,290	13,740	Per Compensation Projection - CSD Board	
61200 Worker's Comp - ADM	2,345	1,890	(455) -19%	4,240	124%	81%	4,390	4,400	4,550	4,700	Per Compensation Projection - CSD Board	Ex Mod Factor increased from 122% to 207%
61300 Employee Group Insurance - ADM	72,091	76,310	4,219 6%	67,430	-12%	-6%	70,360	71,660	71,680	71,710	Per Compensation Projection - CSD Board	Includes Admin Staff & 4 Retirees
61400 Retirement - ADM	121,379	121,510	131 0%	119,520	-2%	-2%	122,450	125,520	128,710	132,050	Per Compensation Projection - CSD Board	Per SBCERA, flex dollars, standby, oncall, callouts are no longer pensionable as of 07/30/20
61600 Nationwide - ER Match	2,717	2,720	3 0%	2,720	0%	0%	2,720	2,720	2,720	2,720	Per Compensation Projection - CSD Board	
Total 61 · SALARIES AND BENEFIT - ADM	585,252	618,180	32,928 6%	671,920	9%	15%	614,020	632,550	650,410	668,830		
62 · BOARD EXPENSES												
62100 Board Director's Fee	18,000	7,600	(10,400) -58%	18,000	137%	0%	18,000	18,000	18,000	18,000	\$300 x 5 Board members x 12 months	
62200 Board Exp - Auto Expense	-	-	- N/A	-	N/A	N/A	-	-	-	-		
62300 Board Exp - Meals & Lodging	800	230	(570) -71%	800	248%	0%	830	860	890	920	Same as FY2022 Budget	
62400 Board Exp - Education &Training	200	50	(150) -75%	200	300%	0%	210	220	230	240	Same as FY2022 Budget	
Total 62 · BOARD EXPENSES	19,000	7,880	(11,120) -59%	19,000	141%	0%	19,040	19,080	19,120	19,160		

DRAFT Subject to Change

	2022			2023			2024	2024 2025 2026 2027		2027	Subject to Chang	
	Budget	Estimated Year End	Budget vs Estimated % Year End variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
63 · PROFESSIONAL SVC - ADM												
63100 Accounting & Auditing	58,457	42,700	(15,757) -27%	45,000	5%	-23%	46,350	47,750	49,190	50,670	Estimate similar to prior year	
63200 County Services	1,298	260	(1,038) -80%	1,300		0%	1,340	1,390	1,440	1,490	Same as FY2022 Budget	PIMS & CO Asses. Maps
63300 Legal	90,000	48,290	(41,710) -46%	50,000	4%	-44%	51,500	53,050	54,650	56,290	Estimate similar to prior year	·
63500 Software Support - ADM	15,000	8,990	(6,010) -40%	9,260	3%	-38%	9,540	9,830	10,130	10,440	3% CPI increase from FY2022 Estimated YE	
63900 Other Professional - ADM	29,395	29,710	315 1%	100,610	239%	242%	103,630	106,740	109,950	113,250	3% CPI increase from FY2022 Estimated YE	Also includes \$70,000 for rate study
Total 63 · PROFESSIONAL SVC - ADM	194,150	129,950	(64,200) -33%	206,170	59%	6%	212,360	218,760	225,360	232,140		
64 · SERVICES AND SUPPLIES - ADM												
64030 Bank Charges	14,054	14,580	526 4%	15,020	3%	7%	15,480	15,950	16,430	16,930	3% CPI increase from FY2022 Estimated YE	
64040 Computer Expense	13,000	8,580	(4,420) -34%	8,840	3%	-32%	9,110	9,390	9,680	9,980	3% CPI increase from FY2022 Estimated YE	
64045 Due & Subscription	3,660	3,640	(20) -1%	3,750	3%	2%	3,870	3,990	4,110	4,240	3% CPI increase from FY2022 Estimated YE	
64080 Janitorial Service	9,486	8,820	(666) -7%	9,090	3%	-4%	9,370	9,660	9,950	10,250	3% CPI increase from FY2022 Estimated YE	\$720 month + carpet & floor cleaning
64090 Lease Equipment - ADM	6,182	3,360	(2,822) -46%	3,470	3%	-44%	3,580	3,690	3,810	3,930	3% CPI increase from FY2022 Estimated YE	Copy Machine/Folder & Inserter/Postage Machine
64095 Legal Notice	2,757	1,310	(1,447) -52%	1,350	3%	-51%	1,400	1,450	1,500	1,550	3% CPI increase from FY2022 Estimated YE	
64120 Office Expense	4,083	4,070	(13) 0%	4,200	3%	3%	4,330	4,460	4,600	4,740	3% CPI increase from FY2022 Estimated YE	
64130 Office Supplies	8,051	7,880	(171) -2%	8,120	3%	1%	8,370	8,630	8,890	9,160	3% CPI increase from FY2022 Estimated YE	
64135 Penalties	-	530	530 N/A	550	4%	N/A	570	590	610	630	3% CPI increase from FY2022 Estimated YE	
64140 Pest Control	4,802	5,300	498 10%	5,460	3%	14%	5,630	5,800	5,980	6,160	3% CPI increase from FY2022 Estimated YE	
64150 Postage & Delivery	22,732	21,590	(1,142) -5%	22,240	3%	-2%	22,910	23,600	24,310	25,040	3% CPI increase from FY2022 Estimated YE	
64160 Printing & Publications	16,000	17,360	1,360 9%	17,890	3%	12%	18,430	18,990	19,560	20,150	3% CPI increase from FY2022 Estimated YE	
64170 Public Relation	9,707	8,700	(1,007) -10%	8,970	3%	-8%	9,240	9,520	9,810	10,110	3% CPI increase from FY2022 Estimated YE	
64180 Maintenance of Equipment	2,168	1,060	(1,108) -51%	2,170	105%	0%	2,240	2,310	2,380	2,460	Same as FY2022 Budget	
64190 Maintenance of Structure	15,000	10,200	(4,800) -32%	15,000	47%	0%	15,450	15,920	16,400	16,900	Same as FY2022 Budget	
64230 Training	5,000	1,430	(3,570) -71%	5,000		0%	5,150	5,310	5,470	5,640	Same as FY2022 Budget	4 Admin staffs
64240 Travel	300	80	(220) -73%	300	275%	0%	310	320	330	340	Same as FY2022 Budget	
64245 Lodge - Meals	1,200	(70)		1,200		0%	1,240	1,280	1,320	1,360	Same as FY2022 Budget	
66000 Payroll Expenses	1,007	590	(417) -41%	610	3%	-39%	630	650	670	700	3% CPI increase from FY2022 Estimated YE	
68100 Bad Debt Expense	4,487	4,200	(287) -6%	4,490	7%	0%	4,490	4,490	4,490	4,490	Same as FY2022 Budget	
Total 64 · SERVICES AND SUPPLIES - ADM	143,676	123,210	(20,466) -14%	137,720	12%	-4%	141,800	146,000	150,300	154,760		
69 · DEPR & AMORT - ADM												
69100 Depreciation - ADM	6,823	5,810	(1,013) -15%	6,300	8%	-8%	6,490	6,690	6,900	7,110	Per RAMS updated 4/14/22	Next Year Depreciation Amount + \$500
Total 69 · DEPR & AMORT - ADM	6,823	5,810	(1,013) -15%	6,300	8%	-8%	6,490	6,690	6,900	7,110		
Total General & Administrative Expense	948,901	885,030	(63,871) -7%	1,041,110	18%	10%	993,710	1,023,080	1,052,090	1,082,000		
Net Operating Income (Deficit)	(945,436)	(593,010)	352,426 -37%	(1,268,940	-114%	-34%	(1,366,590)	(1,537,230)	(1,709,910)	(1,881,760)		

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	2022		2023			2024 2025		2026 2027			Subject to Change		
	Budget	Estimated Year End	Budget vs Estimated Year End	% variance	Budget	Est. Year End vs. NY Budget	CY Budget vs. NY Budget	Projection	Projection	Projection	Projection	Notes	Comments
Non-Operating Income (Expense)													
Other Income													
71 · PROP TAXES													
71100 Prop Taxes- CURR SEC & UNSEC1%	1,142,400	1,258,870	116,470	10%	1,258,900	0%	10%	1,277,800	1,297,000	1,316,500	1,336,300	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
71300 Prop Taxes-PRI SEC & UNSEC	6,600	12,310	5,710	87%	12,400	1%	88%	12,600	12,800	13,000	13,200	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
71500 Int & Pen Delinquent Taxes	1,000	1,300	300	30%	1,300	0%	30%	1,400	1,500	1,600	1,700	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 71 · PROP TAXES	1,150,000	1,272,480	122,480	11%	1,272,600	0%	11%	1,291,800	1,311,300	1,331,100	1,351,200		
72 · SPECIAL ASSESSMENTS	44 500	44.040	(400)	40/	11 100	40/	00/	44.000	44.500	44 700	44.000	Owner or EVOCOO Entire to (rounded)	EVOCAL COOT and at the about an EV at 50/ in and
72100 Special Assessment - CURRENT	11,500	11,010	` ,	-4%	11,100		-3% -3%	11,300	11,500	11,700	11,900	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 72 · SPECIAL ASSESSMENTS	11,500	11,010	(490)	-4%	11,100	1%	-3%	11,300	11,500	11,700	11,900		
73 · GRANTS AND AIDS													
73100 General Tax Levy- HOMEOWNER EXM	10,089	9,950	(139)	-1%	10,000	0.5%	-0.9%	10,200	10,400	10,600	10,800	Same as FY2022 Estimate (rounded)	FY2024-2027 projections based on PY + 1.5% increase
Total 73 · GRANTS AND AIDS	10,089	9,950	(139)	-1%	10,000	1%	-1%	10,200	10,400	10,600	10,800		
76 · CONNECTION FEE													
76000 Connection Fees	-	3,740	3,740	N/A	-	-100%	N/A	-	-	-	-		
Total 76 · CONNECTION FEE	-	3,740	3,740	N/A	-	-100%	N/A	-	-	-	-		
79 · OTHER INCOME													
77000 Interest Income	48,355	71,960	23,605	49%	72,000	0%	49%	72,000	72,000	72,000	72,000	Same as FY2022 Estimate (rounded)	
77500 Realized Gain / Loss	-	- 1,000	-	N/A	-	N/A	N/A	-	-	-	-	came as 1 12022 Zeamate (teamaca)	
77800 Net Incr/Decr in Fair Value		(268,670)	(268,670)	N/A	_	100%	N/A	_	_	-	_	Not budgeted, for financial reporting only	
78000 Gain / Loss on Sales of Fixed A	-	12,750	12,750	N/A	-	-100%	N/A	-	-	-	-		
72300 Special Assessment-DELQ&PENALTY	530	750	220	42%	800	7%	51%	800	800	800	800	Same as FY2022 Estimate (rounded)	
72500 Special Assessment SU01-DLQ&PEN	10,326	16,210	5,884	57%	16,300	1%	58%	16,300	16,300	16,300	16,300	Same as FY2022 Estimate (rounded)	
79200 Worker's Comp Insurance Claim	-	-	-	N/A	-	N/A	N/A	-	-	-	-	Same as FY2022 Estimate (rounded)	
79500 Other Income	1,000		, ,	-75%	300		-70%	300	300	300	300	Same as FY2022 Estimate (rounded)	
Total 79 · OTHER INCOME	60,211	(166,750)	(226,961)	-377%	89,400	154%	48%	89,400	89,400	89,400	89,400		
Total Other Income	1,231,800	1,130,430	(101,370)	-8%	1,383,100	22%	12%	1,402,700	1,422,600	1,442,800	1,463,300		
Other Expense													
80 · OTHER EXPENSES													
81000 Interest Expense	-	-	-	N/A	-	N/A	N/A	-	-	-	-		
83000 Election Cost	-	-	-	N/A	-	N/A	N/A	25,000	-	25,000	-		
84000 Tax Deduction	2,685	3,300	615	23%	3,300		23%	3,300	3,300	3,300	3,300	Same as FY2022 Estimate (rounded)	
Total 80 · OTHER EXPENSES	2,685	3,300	615	23%	3,300	0%	23%	28,300	3,300	28,300	3,300		
Total Other Expense	2,685	3,300	615	23%	3,300	0%	23%	28,300	3,300	28,300	3,300		
Net Non-Operating Income	1,229,115	1,127,130	(101,985)	-8%	1,379,800	22%	12%	1,374,400	1,419,300	1,414,500	1,460,000		
Change In Net Position	\$ 283,679	534,120	\$ 250,441	88%	\$ 110,860	-79%	-61%	\$ 7,810	\$ (117,930)	\$ (295,410)	\$ (421,760)		

RESERVE POLICY

CRESTLINE SANITATION DISTRICT

Calculation of Reserves in Accordance with the Reserve Policy 2022/2023

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BOARD DESIGNATED RESERVES

a) R	ESTRICTED RESERVES RESERVE FOR OPERATIONS Contingency and Operations - Six Months Operations				
	2022/23 Operating Budget Total Less:	\$	4,894,040		
	Depreciation	-	569,110		
			4,324,930		
	Six Months	x _	6/12		
	Contingency and Operating Reserve			2,162,465	
Т	OTAL RESERVE FOR OPERATIONS				\$ 2,162,465
,	RESERVE FOR REPLACEMENT Property, Plant, and Equipment Replacement Reserve				
	Accumulated Depreciation at 6/30/22	\$	23,622,880		
	Reserve %	x _	25%	5,905,720	
Т	OTAL RESERVE FOR REPLACEMENT				5,905,720
c) R	RESERVE FOR CATASTROPHE RESPONSE				
	Cost (Excluding Land)	\$	34,116,180		
	Less: Accumulated Depreciation	_	23,622,880		
			10,493,300		
	Reserve %	x _	25%	2,623,325	
Т	OTAL RESERVE FOR CATASTROPHE RESPONSE				2,623,325
2. ADDI	TIONAL RESERVES IDENTIFIED BY THE BOARD Capital Budget Current Year Less amount funded with debt financing			9,901,400 (8,900,000)	
Т	OTAL RESERVE FOR CAPITAL PROJECTS				1,001,400
т	OTAL RESERVES TARGET PER RESERVE POLICY				\$ 11,692,910

Total net position as of 6/30/21 Estimated change in net position for FY2022			\$ 18,638,632 534,120
Investments in Utility Plant Total capital assets as of 3/31/22 (Including CIP) Estimated additional CIP for April-June 2022 Inventory	\$	9,662,280 1,500,000 14,450	(11,176,730)
Estimated unrestricted net position available as of 6/30/22			\$ 7,996,022
Estimated unrestricted net position available as of 6/30/22 Less: Total Reserves Target Per Policy			\$ 7,996,022 11,692,910
Estimated unrestricted net position over/(under) target reserves		\$ (3,696,888)	
Funded percentage of total reserves (estimated as of 6/30/22)			68%

CALCULATION OF AVAILABLE RESERVES: