



2017 Annual Budget

July 1, 2016 to June 30, 2017

CRESTLINE SANITATION DISTRICT
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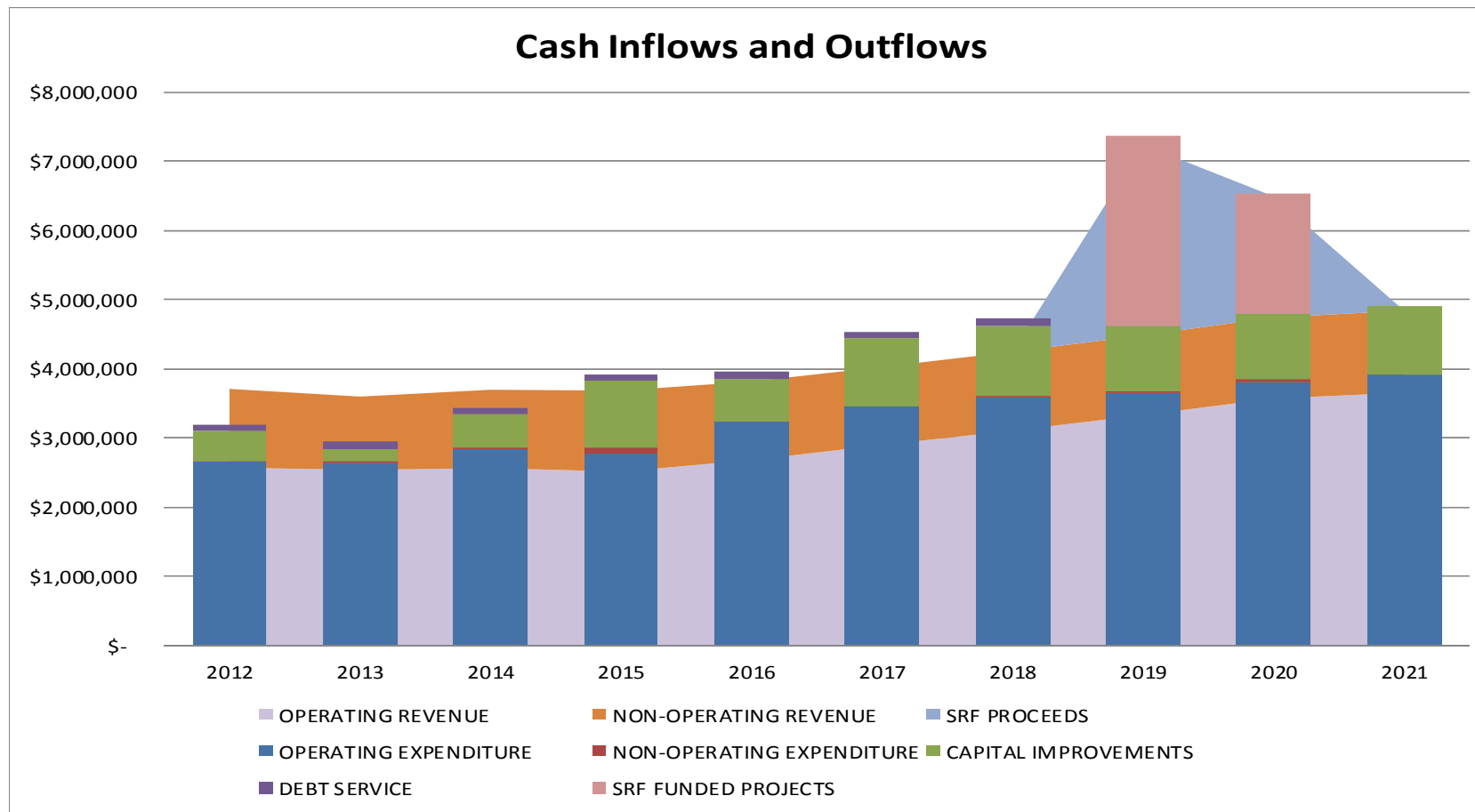
EXECUTIVE SUMMARY

Fiscal Year 2016-2017 Budget

I am pleased to present to the Board of Directors, the Crestline Sanitation District's Budget for Fiscal Year 2016-2017.

This Budget has been prepared with the following projections:

- 2% CPI increase in salary and benefits
- 38% - 47% increase in health insurance costs
- 2% CPI increase in electricity

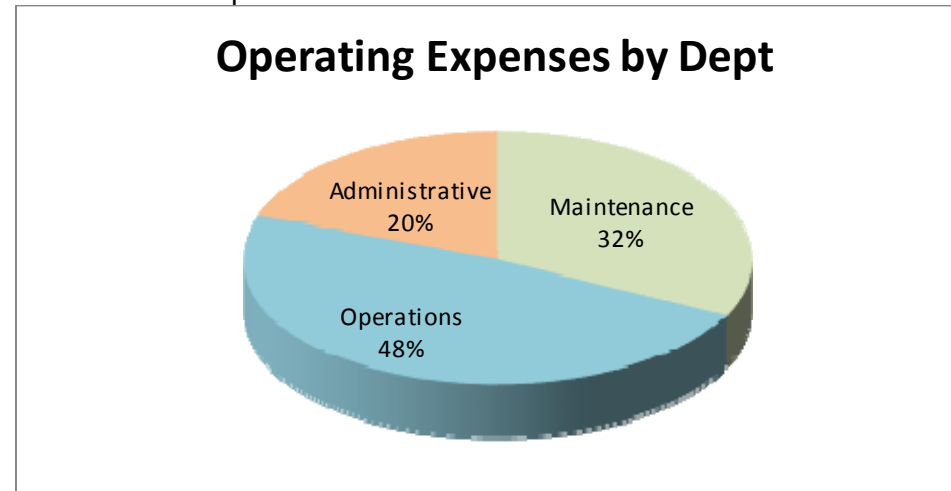


Operating Budget

The operating budget is the routine operations and maintenance of District facilities and services at its existing service level and does not directly include funds for upgrades, increased capacity, or betterments. The operating budget is presented in more detail in several different ways in the following material.

Operating Expenses by Department

The following chart shows how the budget is allocated to different departments.

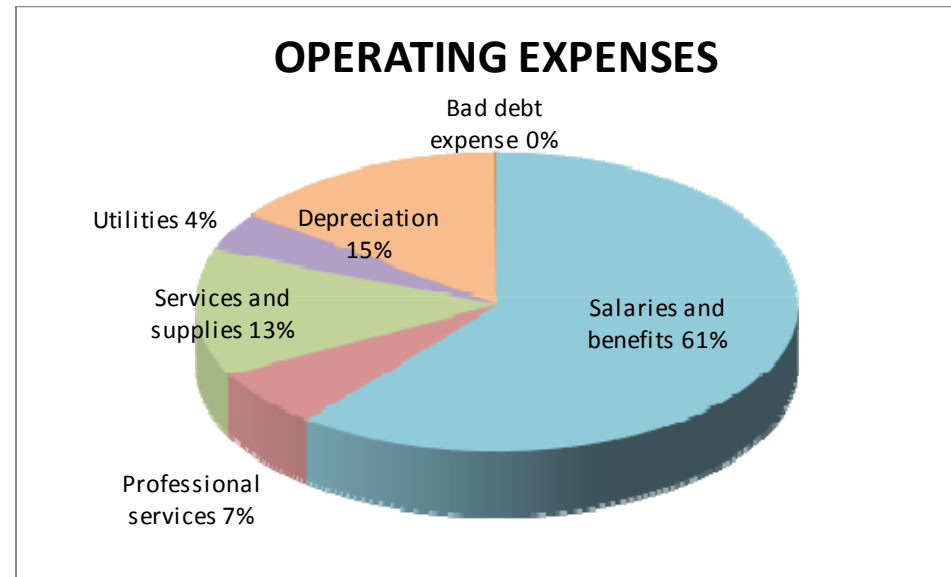


The following table details the breakdown of these expenses by department.

Department	2016/2017 Budget	% of Total Operating Exp
Maintenance	\$ 1,309,938	32%
Operations	1,962,216	48%
Administrative	792,883	20%
Total Expenses	\$ 4,065,037	100%

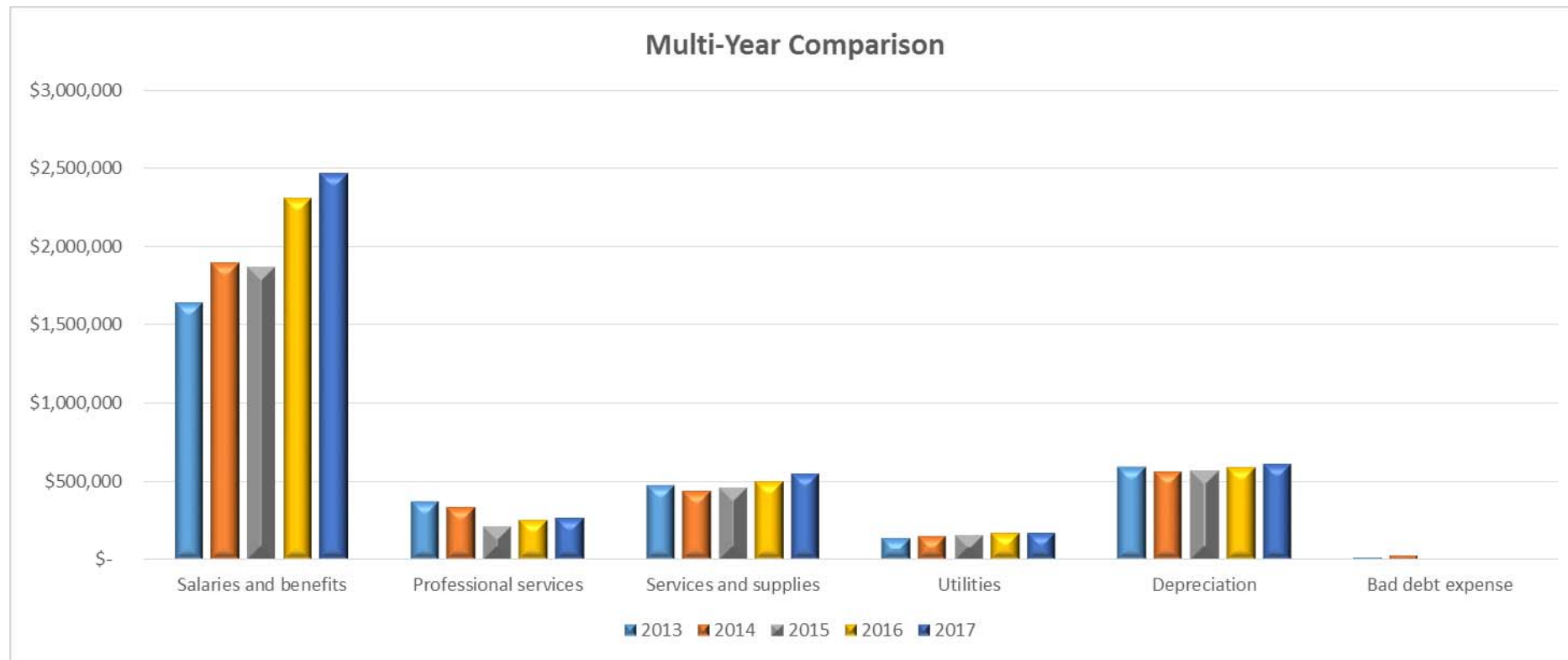
Operating Expenses by Type

The following chart shows how the budget is allocated to different expense types.



The following table details the breakdown of these expenses to each activity.

OPERATING EXPENSES	2013 Actual	2014 Actual	2015 Actual	2016 Estimated	2017 Budget	% Change from 2016 to 2017
Salaries and benefits	\$ 1,638,632	\$ 1,901,303	\$ 1,871,587	\$ 2,314,970	\$ 2,471,157	7%
Professional services	365,783	334,949	213,749	255,267	264,001	3%
Services and supplies	474,259	437,114	462,126	499,892	546,206	9%
Utilities	134,203	145,410	157,990	167,786	169,604	1%
Depreciation	589,855	559,121	572,325	590,369	610,369	3%
Bad debt expense	12,847	21,700	7,209	3,599	3,700	3%
Total operating expenses	\$ 3,215,579	\$ 3,399,597	\$ 3,284,986	\$ 3,831,883	\$ 4,065,037	6%



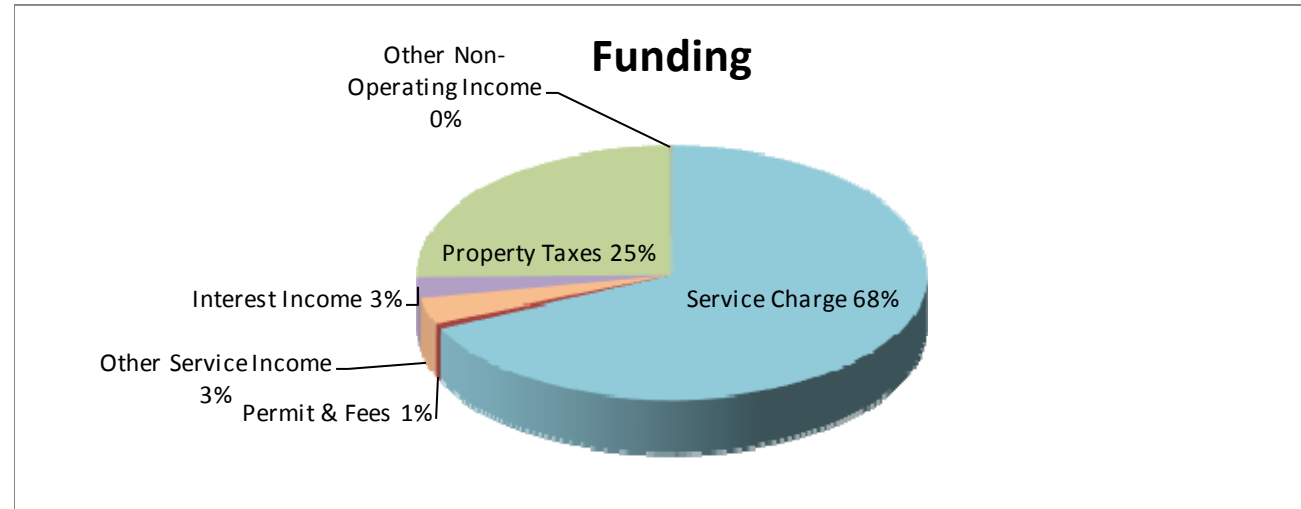
As illustrated in the chart above, Salaries & Benefits increased by 7% of which 2% is from the COLA and 5% is from related employee benefits. Professional services increased by 3% primarily related to legal services. Service and supplies increased by 9% because of some equipment replacements and minor structure upgrades. Utilities increased by 1% due to 2% CPI increase but also a decrease of the 2015-16 estimate.

Personnel

The District's work force consists of 19 full-time positions.

Funding

As illustrated in the chart below, the majority of funding for the budget is from sewer service charges.



The following table shows the funding in tabular form.

Funding	2016/2017 Budget	% of Total Funding
Service Charge	\$ 2,741,200	68%
Permit & Fees	28,622	1%
Other Service Income	129,300	3%
Interest Income	108,638	3%
Property Taxes	1,015,536	25%
Other Non-Operating Income	1,000	0%
Total Funding	\$ 4,024,296	100%

Service Charge Rates

The service charge rate increased by 8% in November 2015, but is still insufficient to cover operating costs. The budget reflects projected losses from operations of \$1,165,915. After including net non-operating revenues from taxes and investment earnings of \$1,119,370, the District projects an overall net loss of \$46,545. However, as the service charge rate may increase by 8% each year over the next three years, the overall net income is anticipated to be positive in the coming years.

Debt Service

After the debt principal payment of \$104,357, the outstanding debt owed will be reduced to \$106,151.

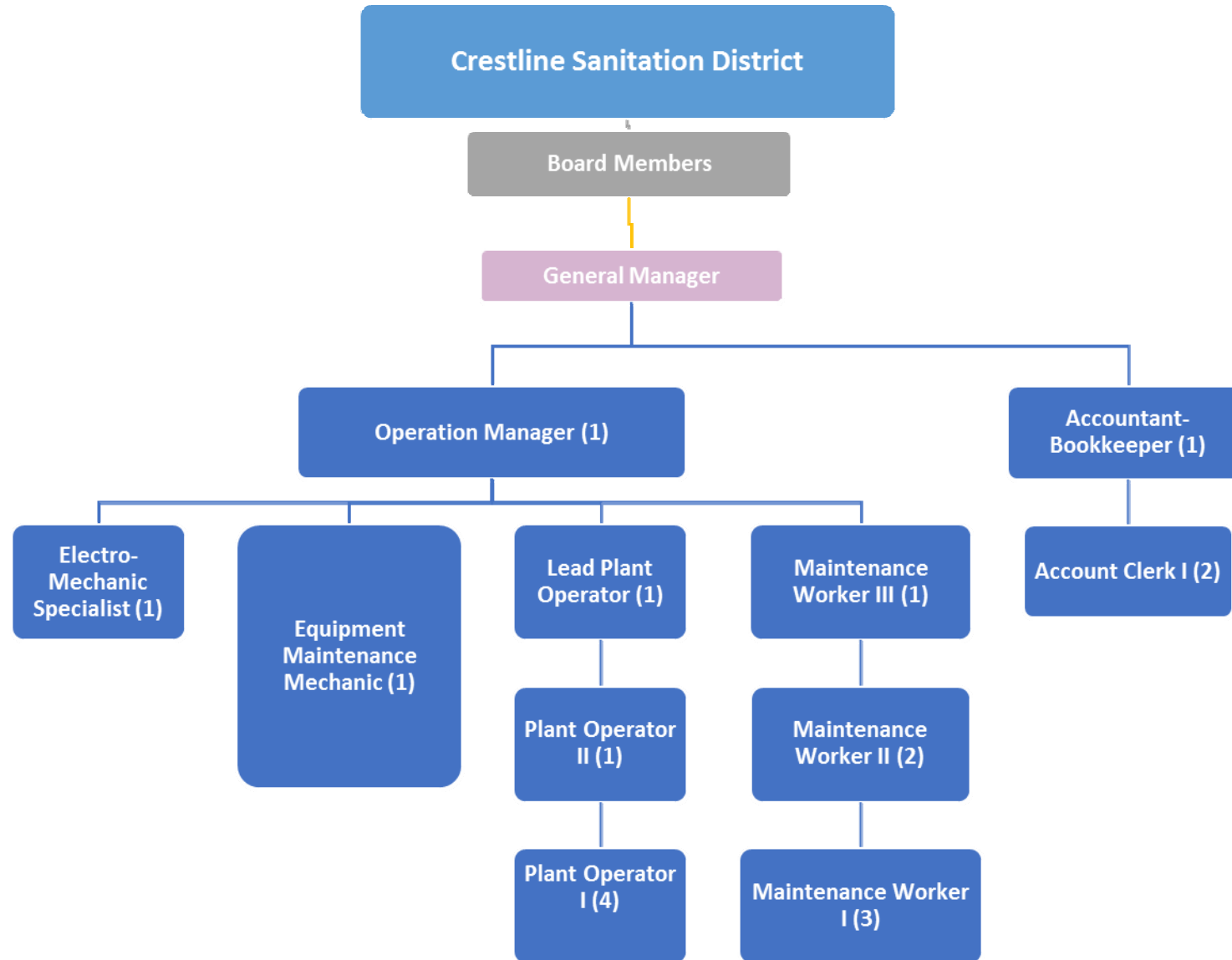
Summary

The Fiscal Year 2016-17 Budget continues the District's history of responsible fiscal management. Available resources are focused on maintaining services and programs essential to District facilities and improving the quality of service to the customers of the District.

Mark Pattison
District Manager

RAMS – Financial Consultant

ORGANIZATIONAL CHART



BUDGET SUMMARY

**CRESTLINE SANITATION DISTRICT
2016/2017 Budget Summary**

	Audited 06/30/12	Audited 06/30/13	Audited 06/30/14	Audited 06/30/15	Estimated 06/30/16	Budget 06/30/17	Projection 06/30/18	Projection 06/30/19	Projection 06/30/20	Projection 06/30/21
OPERATING REVENUES										
Charges for services	\$ 2,409,493	\$ 2,384,126	\$ 2,379,304	\$ 2,367,153	\$ 2,523,660	\$ 2,741,200	\$ 2,948,496	\$ 3,172,376	\$ 3,414,166	\$ 3,496,803
Permit and inspection fees	29,759	21,226	26,569	24,404	26,818	28,622	28,622	28,622	28,622	28,622
Other services	133,333	133,286	158,488	121,697	130,686	129,300	128,300	128,300	128,300	128,300
Total operating revenues	2,572,585	2,538,638	2,564,361	2,513,254	2,681,164	2,899,122	3,105,418	3,329,298	3,571,088	3,653,725
OPERATING EXPENSES										
Salaries and benefits	1,665,219	1,638,632	1,901,303	1,871,587	2,314,970	2,471,157	2,575,524	2,640,240	2,769,266	2,855,410
Professional services	272,552	365,783	334,949	213,749	255,267	264,001	269,284	274,673	280,174	285,784
Services and supplies	446,791	474,259	437,114	462,126	499,892	546,206	557,146	568,308	579,698	591,315
Utilities	130,533	134,203	145,410	157,990	167,786	169,604	172,998	176,460	179,993	183,596
Depreciation	586,266	589,855	559,121	572,325	590,369	610,369	622,577	635,031	647,734	660,690
Bad debt expense	96,956	12,847	21,700	7,209	3,599	3,700	3,700	3,700	3,700	3,700
Total operating expenses	3,198,317	3,215,579	3,399,597	3,284,986	3,831,883	4,065,037	4,201,229	4,298,412	4,460,565	4,580,495
Operating income (loss)	(625,732)	(676,941)	(835,236)	(771,732)	(1,150,719)	(1,165,915)	(1,095,811)	(969,115)	(889,477)	(926,771)
NONOPERATING REVENUES (EXPENSES)										
Interest and investment revenue *	87,829	47,107	124,482	97,148	125,431	108,638	108,638	108,638	108,638	108,638
Property taxes	951,834	952,126	970,686	989,877	964,039	977,287	991,889	1,006,689	1,021,689	1,036,989
Special assessments	82,367	28,416	25,899	50,662	27,402	27,297	27,297	27,297	27,297	27,297
Federal / State aid - Homeowner's exemption	12,941	12,252	11,620	10,994	10,582	10,952	11,116	11,283	11,452	11,624
Gain on sale of capital assets	-	10,950	-	12,000	-	-	-	-	-	-
Other nonoperating revenue	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000
Connection fees	-	7,507	-	9,082	7,482	-	-	-	-	-
Interest expense	(14,766)	(10,076)	(8,486)	(80,934)	(5,382)	(3,618)	(1,825)	-	-	-
Other nonoperating expense	(2,733)	5,396	(10,156)	(2,519)	(1,728)	(2,186)	(27,186)	(2,186)	(27,186)	(2,186)
Total nonoperating revenues (expenses)	1,117,472	1,053,678	1,114,045	1,086,310	1,127,826	1,119,370	1,110,930	1,152,721	1,142,890	1,183,362
Change in net position	\$ 491,740	\$ 376,737	\$ 278,809	\$ 314,578	\$ (22,893)	\$ (46,545)	\$ 15,119	\$ 183,606	\$ 253,413	\$ 256,592

* Interest and investment revenue = Interest income, realized gain/loss & net increase/decrease in fair value

**CRESTLINE SANITATION DISTRICT
2016/2017 Budget Summary**

	Audited 06/30/12	Audited 06/30/13	Audited 06/30/14	Audited 06/30/15	Estimated 06/30/16	Budget 06/30/17	Projection 06/30/18	Projection 06/30/19	Projection 06/30/20	Projection 06/30/21
Beginning Cash	\$ 6,905,142	\$ 7,417,928	\$ 8,069,222	\$ 8,322,729	\$ 8,085,607	\$ 7,938,756	\$ 7,423,223	\$ 6,949,768	\$ 6,808,405	\$ 6,759,552
OPERATING REVENUE	2,572,585	2,538,638	2,564,361	2,513,254	2,681,164	2,899,122	3,105,418	3,329,298	3,571,088	3,653,725
NON-OPERATING REVENUE	1,134,971	1,058,358	1,132,687	1,169,763	1,134,936	1,125,174	1,139,940	1,154,907	1,170,076	1,185,548
SRF PROCEEDS	-	-	-	-	-	-	-	2,750,000	1,750,000	-
TOTAL CASH INFLOWS	3,707,556	3,596,996	3,697,048	3,683,017	3,816,100	4,024,296	4,245,358	7,234,205	6,491,164	4,839,273
OPERATING EXPENDITURES	2,612,051	2,625,724	2,840,476	2,712,661	3,241,514	3,454,668	3,578,652	3,663,381	3,812,831	3,919,805
NON-OPERATING EXPENDITURES	17,499	4,680	18,642	83,453	7,110	5,804	29,011	2,186	27,186	2,186
CAPITAL PROJECTS / PURCHASES	425,768	194,886	488,176	966,587	619,041	975,000	1,005,000	960,000	950,000	980,000
SRF FUNDED PROJECTS	-	-	-	-	-	-	-	2,750,000	1,750,000	-
DEBT SERVICE	95,833	97,480	99,156	100,860	102,594	104,357	106,151	-	-	-
TOTAL CASH OUTFLOWS	3,151,151	2,922,770	3,446,450	3,863,561	3,970,259	4,539,829	4,718,814	7,375,567	6,540,017	4,901,991
ACCRUAL TO CASH ADJUSTMENTS	(43,619)	(22,932)	2,909	(56,578)	7,308	-	-	-	-	-
NET CHANGE IN CASH	512,786	651,294	253,507	(237,122)	(146,851)	(515,533)	(473,455)	(141,363)	(48,853)	(62,718)
Ending Cash	\$ 7,417,928	\$ 8,069,222	\$ 8,322,729	\$ 8,085,607	\$ 7,938,756	\$ 7,423,223	\$ 6,949,768	\$ 6,808,405	\$ 6,759,552	\$ 6,696,834

**CRESTLINE SANITATION DISTRICT
2016/2017 Capital Budget**

CAPITAL PROJECTS	Budget 2016/17	Projection 2017/18	Projection 2018/19	Projection 2019/20	Projection 2020/21	Total Projected Capital Cost FY 2017-2021
Cash Funded Projects						
Pipeline Rehabilitation	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000
Manhole Rehabilitation	50,000	50,000	50,000	50,000	50,000	250,000
SCADA Upgrades	180,000	60,000	60,000	60,000	60,000	420,000
Miscellaneous Upgrades	50,000	50,000	50,000	50,000	50,000	250,000
Pump Upgrade (Godwin Pump)	50,000	-	-	-	-	50,000
Wastewater Master Plan Update	250,000	-	-	-	-	250,000
Alternative Effluent Disposal	120,000	120,000	120,000	120,000	120,000	600,000
HC Electrical Upgrades (Incl. Transfer Switch)	75,000	75,000	100,000	-	-	250,000
HC Operations Building Upgrades	-	-	30,000	170,000	-	200,000
Operations Upgrades	-	-	-	-	300,000	300,000
HC Primary Sedimentation Basin Rehab	-	-	350,000	350,000	-	700,000
Solids Handling Upgrades	-	-	-	-	200,000	200,000
Over-Pressurized Inverted Siphon	-	500,000	-	-	-	500,000
Vehicle Replacement	50,000	-	50,000	-	50,000	150,000
Total Cash Funded Projects	975,000	1,005,000	960,000	950,000	980,000	4,870,000
SRF Funded Projects						
Highway 138 Pipe	-	-	2,750,000	1,750,000	-	4,500,000
Total SRF Funded Projects	-	-	2,750,000	1,750,000	-	4,500,000
GRAND TOTAL	\$ 975,000	\$ 1,005,000	\$ 3,710,000	\$ 2,700,000	\$ 980,000	\$ 9,370,000

BUDGET DETAIL & PROJECTIONS

**CRESTLINE SANITATION DISTRICT
2016/2017 Budget Detail Roll Up and Projection**

	2015/2016 Budget	2015/2016 Estimate	2016/2017 Budget	% of Operating Revenue	2017/2018 Projection	% of Operating Revenue	2018/2019 Projection	% of Operating Revenue	2019/2020 Projection	% of Operating Revenue	2020/2021 Projection	% of Operating Revenue
Operational Income/Expense												
Income												
40 - REVENUE												
41 - Sewer Service Fees	\$ 2,284,650	\$ 2,380,367	\$ 2,591,200	89%	\$ 2,798,496	90%	\$ 3,022,376	91%	\$ 3,264,166	91%	\$ 3,346,803	92%
42 - Sewer Penalties	50,400	143,293	150,000	5%	150,000	5%	150,000	5%	150,000	4%	150,000	4%
43 - Pumped Waste Permits	23,000	24,629	25,122	1%	25,122	1%	25,122	1%	25,122	1%	25,122	1%
44 - Permit & Inspection Fees	3,500	2,189	3,500	0%	3,500	0%	3,500	0%	3,500	0%	3,500	0%
46 - Cleghorn State Reimbursements	121,000	122,437	121,000	4%	120,000	4%	120,000	4%	120,000	3%	120,000	3%
47 - Pilot Rock Camp Fee	7,800	7,800	7,800	0%	7,800	0%	7,800	0%	7,800	0%	7,800	0%
49 - Other Charges	500	449	500	0%	500	0%	500	0%	500	0%	500	0%
Total Operational Income	2,490,850	2,681,164	2,899,122	100%	3,105,418	100%	3,329,298	100%	3,571,088	100%	3,653,725	100%
Operating Expense												
MT												
51 - SALARIES & BENEFIT	813,647	810,762	934,222	32%	969,355	31%	989,098	30%	1,036,757	29%	1,069,695	29%
53 - PROFESSIONAL SVC	16,586	5,494	6,779	0%	6,915	0%	7,054	0%	7,197	0%	7,342	0%
54 - SERVICE AND SUPPLIES	69,032	54,095	57,938	2%	59,099	2%	60,284	2%	61,492	2%	62,725	2%
59 - DEPRECIATIONS & AMORTIZATION	310,999	300,999	310,999	11%	317,219	10%	323,564	10%	330,036	9%	336,637	9%
Subtotal - MT	1,210,264	1,171,350	1,309,938	45%	1,352,588	44%	1,380,000	41%	1,435,482	40%	1,476,399	40%
OP												
51 - SALARIES & BENEFIT	1,078,130	1,052,381	1,034,919	36%	1,081,995	35%	1,110,614	33%	1,164,473	33%	1,200,154	33%
53 - PROFESSIONAL SVC	101,340	99,054	103,843	4%	105,921	3%	108,041	3%	110,205	3%	112,412	3%
54 - SERVICE AND SUPPLIES	313,172	334,463	364,680	13%	371,981	12%	379,430	11%	387,031	11%	394,781	11%
56 - UTILITIES	165,873	167,786	169,604	6%	172,998	6%	176,460	5%	179,993	5%	183,596	5%
59 - DEPRECIATIONS & AMORTIZATION	289,170	279,170	289,170	10%	294,954	9%	300,854	9%	306,872	9%	313,010	9%
Subtotal - OP	1,947,685	1,932,854	1,962,216	68%	2,027,849	65%	2,075,399	62%	2,148,574	60%	2,203,953	60%
Total Operating Expense	3,157,949	3,104,204	3,272,154	113%	3,380,436	109%	3,455,400	104%	3,584,056	100%	3,680,352	101%
Gross Profit	(667,099)	(423,040)	(373,032)		(275,018)		(126,102)		(12,968)		(26,627)	
General & Administrative Expense												
61 - SALARIES AND BENEFIT - ADM	419,437	451,826	502,016	17%	524,175	17%	540,528	16%	568,036	16%	585,561	16%
62 - BOARD EXPENSES	10,148	7,502	7,653	0%	7,807	0%	7,964	0%	8,124	0%	8,288	0%
63 - PROFESSIONAL SVC - ADM	132,402	150,719	153,379	5%	156,448	5%	159,578	5%	162,772	5%	166,030	5%
64 - SERVICES AND SUPPLIES - ADM	99,577	103,832	115,935	4%	118,259	4%	120,630	4%	123,051	3%	125,521	3%
68 - BAD DEBTS	3,700	3,599	3,700	0%	3,700	0%	3,700	0%	3,700	0%	3,700	0%
69 - DEPR & AMORT - ADM	10,200	10,200	10,200	0%	10,404	0%	10,613	0%	10,826	0%	11,043	0%
Total General & Administrative Expense	675,464	727,678	792,883	27%	820,793	26%	843,013	25%	876,509	25%	900,143	25%
Net Operational Income (deficit)	(1,342,563)	(1,150,719)	(1,165,915)	-40%	(1,095,811)	-35%	(969,115)	-29%	(889,477)	-25%	(926,771)	-25%
Non-Operational Income (Expense)												
71 - PROP TAXES	977,409	964,038	977,287	34%	991,889	32%	1,006,689	30%	1,021,689	29%	1,036,989	28%
72 - SPECIAL ASSESSMENTS	27,687	27,402	27,297	1%	27,297	1%	27,297	1%	27,297	1%	27,297	1%
73 - GRANTS AND AIDS	11,378	10,582	10,952	0%	11,116	0%	11,283	0%	11,452	0%	11,624	0%
76 - CONNECTION FEE	-	7,482	-	0%	-	0%	-	0%	-	0%	-	0%
77 - INTEREST INCOME	139,800	107,032	108,638	4%	108,638	3%	108,638	3%	108,638	3%	108,638	3%
79 - OTHER INCOME	(16,491)	18,894	1,000	0%	1,000	0%	1,000	0%	1,000	0%	1,000	0%
80 - OTHER EXPENSES *	(22,568)	(7,605)	(5,804)	0%	(29,011)	-1%	(2,186)	0%	(27,186)	-1%	(2,186)	0%
Net Non-Operational Income (deficit)	1,117,215	1,127,826	1,119,370	39%	1,110,930	36%	1,152,721	35%	1,142,890	32%	1,183,362	32%
Change In Net Position	\$ (225,348)	\$ (22,893)	\$ (46,545)	-2%	\$ 15,119	0%	\$ 183,606	6%	\$ 253,413	7%	\$ 256,592	7%

* - 80 - OTHER EXPENSES includes interest expense, net increase/decrease in fair value & tax deductions

**CRESTLINE SANITATION DISTRICT
2016/2017 Budget Detail**

	2016				2017			2018	2019	2020	2021	Notes / % Change from 2016 Projection	Comments / % change from 2016 Budget
	Budget	Estimated YE	Budget vs Estimated YE	% variance	Budget	Est YE vs. 2017 Budget	2016 Budget vs. 2017 Budget						
Ordinary Income/Expense													
Income													
40 - REVENUE													
41000 - Sewer Service Fees	2,284,650	2,380,367	95,717	4%	2,591,200	9%	13%	2,798,496	3,022,376	3,264,166	3,346,803	8% increase from Nov	\$410,000 x 2 + 410,000 x 1.08 x 4
42000 - Sewer Penalties	50,400	143,293	92,893	184%	150,000	5%	198%	150,000	150,000	150,000	150,000	\$25,000 x 6	\$25,000 x 6
43000 - Pumped Waste Permits	23,000	24,629	1,629	7%	25,122	2%	9%	25,122	25,122	25,122	25,122	2% CPI increase from FY2016 Estimated YE	
44000 - Permit & Inspection Fees	3,500	2,189	(1,311)	-37%	3,500	60%	0%	3,500	3,500	3,500	3,500	Same as FY2016 Budget	
46000 - Cleghorn State Reimbursement	121,000	122,437	1,437	1%	121,000	-1%	0%	120,000	120,000	120,000	120,000	Same as FY2016 Budget	
47000 - Pilot Rock Camp Fee	7,800	7,800	-	0%	7,800	0%	0%	7,800	7,800	7,800	7,800	Same as FY2016 Budget	\$650 x 12 months
48000 - Other Service Fees	500	449	(51)	-10%	500	11%	0%	500	500	500	500	Same as FY2016 Budget	
Total 40 - REVENUE	2,490,850	2,681,164	190,314	8%	2,899,122	8%	16%	3,105,418	3,329,298	3,571,088	3,653,725	8%	16%
Total Income	2,490,850	2,681,164	190,314	8%	2,899,122	8%	16%	3,105,418	3,329,298	3,571,088	3,653,725	8%	16%
Cost of Goods Sold													
51-MT - Salaries & Benefit - MAINT													
51010MT - Salaries - REG	338,780	334,564	(4,216)	-1%	343,717	3%	1%	353,566	362,552	371,854	381,488	Per Compensation Projection - CSD Board	
51020MT - Salaries - OT	-	-	-	N/A	-	N/A	N/A	-	-	-	-		
51030MT - Salaries - VAC	31,466	29,044	(2,422)	-8%	29,221	1%	-7%	29,967	30,652	31,357	32,082	Per Compensation Projection - CSD Board	
51040MT - Salaries - SICK	18,868	19,701	833	4%	19,100	-3%	1%	19,643	20,138	20,651	21,182	Per Compensation Projection - CSD Board	
51050MT - Salaries - HOLIDAY	22,026	26,356	4,330	20%	22,297	-15%	1%	22,931	23,509	24,108	24,728	Per Compensation Projection - CSD Board	
51060MT - Salaries - ON CALL / STANDBY	18,581	17,343	(1,238)	-7%	28,149	62%	51%	28,149	28,149	28,149	28,149	Per Compensation Projection - CSD Board	
51070MT - Salaries - CALL BACK	600	993	393	66%	600	-40%	0%	600	600	600	600	Per Compensation Projection - CSD Board	
51100MT - Payroll Tax	8,594	7,213	(1,381)	-16%	8,850	23%	3%	9,085	9,300	9,522	9,753	Per Compensation Projection - CSD Board	
51150MT - Unemployeement Expense	3,200	-	(3,200)	-100%	3,200	N/A	0%	3,200	3,200	3,200	3,200	Per Compensation Projection - CSD Board	
51200MT - Worker's Comp	52,696	43,192	(9,504)	-18%	48,564	12%	-8%	49,856	51,036	52,256	53,519	Per Compensation Projection - CSD Board	Ex Mod Factor 179%
51300MT - Employee Group Insurance	110,759	109,326	(1,433)	-1%	152,659	40%	38%	159,060	166,175	168,770	170,460	Per Compensation Projection - CSD Board	
51400MT - Retirement	162,807	174,495	11,688	7%	180,959	4%	11%	194,453	192,965	223,450	239,639	Per Compensation Projection - CSD Board	
51500MT - Seasonal MT Workers-MT	45,270	48,535	3,265	7%	96,906	100%	114%	98,845	100,822	102,839	104,896	Per Management	Increase for 3 workers-9 months
Total 51-MT - Salaries & Benefit - MAINT	813,647	810,762	(2,885)	0%	934,222	15%	15%	969,355	989,098	1,036,757	1,069,695	15%	15%
51-OP - SALARIES & BENEFIT - OP													
51010OP - Salaries - REG	512,527	507,836	(4,691)	-1%	465,396	-8%	-9%	482,330	495,119	508,387	518,546	Per Compensation Projection - CSD Board	
51020OP - Salaries - OT	-	5,153	5,153	N/A	-	-100%	N/A	-	-	-	-		
51030OP - Salaries - VAC	39,448	44,555	5,107	13%	34,662	-22%	-12%	35,951	36,965	38,019	38,780	Per Compensation Projection - CSD Board	
51040OP - Salaries - SICK	28,155	29,233	1,078	4%	25,605	-12%	-9%	26,539	27,246	27,980	28,540	Per Compensation Projection - CSD Board	
51050OP - Salaries - HOLIDAY	32,868	37,027	4,159	13%	29,891	-19%	-9%	30,981	31,807	32,664	33,317	Per Compensation Projection - CSD Board	
51060OP - Salaries - ON CALL / STANDBY	26,347	23,220	(3,127)	-12%	19,275	-17%	-27%	19,275	19,275	19,275	19,275	Per Compensation Projection - CSD Board	
51070OP - Salaries - Call Back	600	1,060	460	77%	600	-43%	0%	600	600	600	600	Per Compensation Projection - CSD Board	
51100OP - Payroll Tax	12,787	8,553	(4,234)	-33%	11,497	34%	-10%	11,902	12,208	12,527	12,769	Per Compensation Projection - CSD Board	
51200OP - Worker's Comp	78,403	56,885	(21,518)	-27%	51,430	-10%	-34%	53,419	54,865	56,369	57,453	Per Compensation Projection - CSD Board	Ex Mod Factor 179%
51300OP - Employee Group Insurance	123,765	123,941	176	0%	170,616	38%	38%	176,226	182,448	185,990	188,937	Per Compensation Projection - CSD Board	
51400OP - Retirement	223,230	214,919	(8,311)	-4%	225,950	5%	1%	244,772	250,082	282,663	301,938	Per Compensation Projection - CSD Board	
Total 51-OP - SALARIES & BENEFIT - OP	1,078,130	1,052,381	(25,749)	-2%	1,034,919	-2%	-4%	1,081,995	1,110,614	1,164,473	1,200,154	-2%	-4%
53-MT - PROFESSIONAL SVC-MAINT													
53300MT - Engineering	15,000	3,750	(11,250)	-75%	5,000	33%	-67%	5,100	5,202	5,307	5,414	Per Management	
53900MT - Other Professional Svc	1,586	1,744	158	10%	1,779	2%	12%	1,815	1,852	1,890	1,928	2% CPI increase from FY2016 Estimated YE	Drug Test, DMV Medical, Underground Svc Alert

**CRESTLINE SANITATION DISTRICT
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	2016				2017			2018	2019	2020	2021	Notes / % Change from 2016 Projection	Comments / % change from 2016 Budget
	Budget	Estimated YE	Budget vs Estimated YE	% variance	Budget	Est YE vs. 2017 Budget	2016 Budget vs. 2017 Budget	Projection	Projection	Projection	Projection		
Total 53-MT · PROFESSIONAL SVC-MAINT	16,586	5,494	(11,092)	-67%	6,779	23%	-59%	6,915	7,054	7,197	7,342	23%	-59%
53-OP · PROFESSIONAL SVC - OP													
53300OP · Engineering	15,000	6,725	(8,275)	-55%	10,000	49%	-33%	10,200	10,404	10,613	10,826	Per Management	
53400OP · Laboratory Analysis	43,683	40,528	(3,155)	-7%	41,339	2%	-5%	42,166	43,010	43,871	44,749	2% CPI increase from FY2016 Estimated YE	
53700 · Permits & Fees	38,781	49,346	10,565	27%	50,000	1%	29%	51,000	52,020	53,061	54,123	Per Management	Due to rising costs
53900OP · Other Professional	3,876	2,454	(1,422)	-37%	2,504	2%	-35%	2,555	2,607	2,660	2,714	2% CPI increase from FY2016 Estimated YE	DMV Medical, CEQA review and support
Total 53-OP · PROFESSIONAL SVC - OP	101,340	99,054	(2,286)	-2%	103,843	5%	2%	105,921	108,041	110,205	112,412	5%	2%
54-MT · SERVICE AND SUPPLIES - MAINT													
54021MT · Auto Expense - Fuel	102	-	(102)	-100%	-	N/A	-100%	-	-	-	-	2% CPI increase from FY2016 Estimated YE	
54080MT · Clothing & Laundry	10,235	10,241	6	0%	10,446	2%	2%	10,655	10,869	11,087	11,309	2% CPI increase from FY2016 Estimated YE	\$151 x 52 wks + \$150 x 9 Boots + \$150 x 15 / 3 snow boots + 2% CPI increase
54170MT · Repairs & Maint. - Auto	18,160	16,345	(1,815)	-10%	16,672	2%	-8%	17,006	17,347	17,694	18,048	2% CPI increase from FY2016 Estimated YE	
54182MT · Maintenance of Equipment	25,202	11,714	(13,488)	-54%	15,000	28%	-40%	15,300	15,606	15,919	16,238	Per Management	due to CIP's reduce amount
54184MT · Maintenance of Structures	4,496	4,130	(366)	-8%	4,213	2%	-6%	4,298	4,384	4,472	4,562	2% CPI increase from FY2016 Estimated YE	
54200MT · Small Tools	810	927	117	14%	1,000	8%	23%	1,020	1,041	1,062	1,084	Per Management	replacement of old tools - safety
54210MT · Supplies - Shop	5,262	4,516	(746)	-14%	4,607	2%	-12%	4,700	4,794	4,890	4,988	2% CPI increase from FY2016 Estimated YE	
54220MT · Supplies - Field	4,765	6,223	1,458	31%	6,000	-4%	26%	6,120	6,243	6,368	6,496	Per Management	replacement of old equipment - safety
Total 54-MT · SERVICE AND SUPPLIES - MAINT	69,032	54,095	(14,937)	-22%	57,938	7%	-16%	59,099	60,284	61,492	62,725	7%	-16%
54-OP · SERVICE AND SUPPLIES - OP													
54021 · Auto Expense - Fuel	30,916	27,564	(3,352)	-11%	28,116	2%	-9%	28,679	29,253	29,839	30,436	2% CPI increase from FY2016 Estimated YE	
54023 · Auto Expense - Tires	7,360	4,493	(2,867)	-39%	4,583	2%	-38%	4,675	4,769	4,865	4,963	2% CPI increase from FY2016 Estimated YE	
54030 · Communication	16,781	12,256	(4,526)	-27%	12,501	2%	-26%	12,752	13,008	13,269	13,535	2% CPI increase from FY2016 Estimated YE	Radio \$1,300 x 12 + 2% CPI increase
54040 · Due & Subscription	1,034	1,176	142	14%	1,200	2%	16%	1,224	1,249	1,274	1,300	2% CPI increase from FY2016 Estimated YE	
54050 · Equipment Purchase	286	1,474	1,188	415%	1,500	2%	424%	1,530	1,561	1,593	1,625	Per Management	Prior budget was \$286
54060 · Equipment Rental	-	-	-	N/A	-	N/A	N/A	-	-	-	-	2% CPI increase from FY2016 Estimated YE	In case Equip. Rental is needed
54070 · Insurance	43,399	40,023	(3,376)	-8%	41,624	4%	-4%	42,457	43,307	44,174	45,058	4% CPI increase from FY2016 Estimated YE	
54075 · Insurance - Vehicle	28,636	27,288	(1,348)	-5%	27,834	2%	-3%	28,391	28,959	29,539	30,130	2% CPI increase from FY2016 Estimated YE	
54080OP · Clothing & Laundry	8,818	9,406	588	7%	9,594	2%	9%	9,786	9,982	10,182	10,386	2% CPI increase from FY2016 Estimated YE	\$120 x 52 wks + \$150 x 8 boots + 2% CPI increase
54090 · Lodge / Meals	1,332	993	(339)	-25%	1,014	2%	-24%	1,035	1,056	1,078	1,100	2% CPI increase from FY2016 Estimated YE	
54100 · Misc Expense	-	100	100	N/A	102	2%	N/A	105	108	111	114	2% CPI increase from FY2016 Estimated YE	
54182OP · Maintenance of Equipment	48,497	53,254	4,757	10%	60,000	13%	24%	61,200	62,424	63,673	64,947	Per Management	Belt press maintenance finished / Replacement of belt press pump (Moyno Pump)
54184OP · Maintenance of Structures	8,637	6,060	(2,577)	-30%	31,182	415%	261%	31,806	32,443	33,092	33,754	Per Management	2% CPI increase from FY2016 Estimated YE + \$25K Plant Efficiency Upgrades (all plant) (Roofing, doors, windows, retaining wall, valve replacements)
54185 · Membership	19,190	24,394	5,204	27%	24,000	-2%	25%	24,480	24,970	25,470	25,980	Per Management	Increasing costs to the District
54190 · Safety Equipment	2,624	10,084	7,460	284%	10,000	-1%	281%	10,200	10,404	10,613	10,826	Per Management	Comparing spent vs. budget
54200OP · Small Tools	1,961	2,324	363	19%	2,371	2%	21%	2,419	2,468	2,518	2,569	2% CPI increase from FY2016 Estimated YE	
54220OP · Supplies	5,061	6,428	1,367	27%	6,000	-7%	19%	6,120	6,243	6,368	6,496	Per Management	Comparing spent vs. budget
54310 · Special Dept - Chlorine / Salt	27,272	23,497	(3,775)	-14%	23,967	2%	-12%	24,447	24,936	25,435	25,944	2% CPI increase from FY2016 Estimated YE	
54320 · Special Dept - Sludge /Chemical	43,651	44,387	736	2%	45,275	2%	4%	46,181	47,105	48,048	49,009	2% CPI increase from FY2016 Estimated YE	Sludge \$60 x 595 tons+Hydrogen Peroxide \$7,000+Hydrofloc \$870*12months
54330 · Special Dept - Oxygen/Propane	3,990	1,781	(2,209)	-55%	1,817	2%	-54%	1,854	1,892	1,930	1,969	2% CPI increase from FY2016 Estimated YE	
54340 · Special Dept - Emergency	10,000	34,480	24,480	245%	25,000	-27%	150%	25,500	26,010	26,531	27,062	Per Management	Comparing spent vs. budget
54400 · Training	3,727	3,002	(725)	-19%	7,000	133%	88%	7,140	7,283	7,429	7,578	Per Management	
Total 54-OP · SERVICE AND SUPPLIES - OP	313,172	334,463	21,291	7%	364,680	9%	16%	371,981	379,430	387,031	394,781	9%	16%
56 · UTILITIES - OP													

**CRESTLINE SANITATION DISTRICT
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	2016				2017			2018	2019	2020	2021	Notes / % Change from 2016 Projection	Comments / % change from 2016 Budget
	Budget	Estimated YE	Budget vs Estimated YE	% variance	Budget	Est YE vs. 2017 Budget	2016 Budget vs. 2017 Budget	Projection	Projection	Projection	Projection		
56100 · Telephone	34,680	40,837	6,157	18%	40,000	-2%	15%	40,800	41,616	42,449	43,298	Per Management	Still in transfer Verizon to Charter
56210 · Utilities - Electric	111,628	107,497	(4,131)	-4%	109,647	2%	-2%	111,840	114,077	116,359	118,687	2% CPI increase from FY2016 Estimated YE	
56220 · Utilities - Gas	3,273	3,075	(198)	-6%	3,137	2%	-4%	3,200	3,264	3,330	3,397	2% CPI increase from FY2016 Estimated YE	
56230 · Utilities - Water	10,023	8,624	(1,399)	-14%	8,797	2%	-12%	8,973	9,153	9,337	9,524	2% CPI increase from FY2016 Estimated YE	
56240 · Utilities - Trash	5,438	5,536	98	2%	5,760	4%	6%	5,876	5,994	6,114	6,237	Per Management	Cost increase
56300 · Refuse Disposal	831	2,218	1,387	167%	2,263	2%	172%	2,309	2,356	2,404	2,453	2% CPI increase from FY2016 Estimated YE	
Total 56 · UTILITIES - OP	165,873	167,786	1,913	1%	169,604	1%	2%	172,998	176,460	179,993	183,596		1% 2%
59-MT · Depreciation - MAINT													
59100MT · Depreciation Expense	310,999	300,999	(10,000)	-3%	310,999	3%	0%	317,219	323,564	330,036	336,637	Same as FY2016 Budget	
Total 59-MT · Depreciation - MAINT	310,999	300,999	(10,000)	-3%	310,999	3%	0%	317,219	323,564	330,036	336,637		3% 0%
59-OP · DEPR & AMORT - OP													
59100 · Depreciation - OP	289,170	279,170	(10,000)	-3%	289,170	4%	0%	294,954	300,854	306,872	313,010	Same as FY2016 Budget	
Total 59-OP · DEPR & AMORT - OP	289,170	279,170	(10,000)	-3%	289,170	4%	0%	294,954	300,854	306,872	313,010		4% 0%
Total COGS	3,157,949	3,104,204	(53,745)	-2%	3,272,154	5%	4%	3,380,436	3,455,400	3,584,056	3,680,352		5% 4%
Gross Profit	(667,099)	(423,040)	244,059	-37%	(373,032)	-12%	-44%	(275,018)	(126,102)	(12,968)	(26,627)		-12% -44%
Expense													
61 · SALARIES AND BENEFIT - ADM													
61010 · Salaries - REG ADM	217,320	242,876	25,556	12%	273,750	13%	26%	282,538	291,755	299,328	305,053	Per Management	
61020 · Salaries - OT ADM	1,719	2,372	653	38%	-	-100%	-100%	-	-	-	-		
61030 · Salaries - VAC ADM	15,742	7,250	(8,492)	-54%	5,449	-25%	-65%	5,718	6,003	6,213	6,337	Per Compensation Projection - CSD Board	
61040 · Salaries - SICK ADM	11,891	5,044	(6,847)	-58%	6,535	30%	-45%	6,857	7,199	7,450	7,599	Per Compensation Projection - CSD Board	
61050 · Salaries - HOLIDAY ADM	13,881	9,089	(4,792)	-35%	7,629	-16%	-45%	8,005	8,404	8,698	8,871	Per Compensation Projection - CSD Board	
61100 · Payroll Tax - ADM	7,755	8,394	639	8%	8,184	-3%	6%	8,586	8,775	9,020	9,200	Per Compensation Projection - CSD Board	
61200 · Worker's Comp - ADM	2,607	2,703	96	4%	2,459	-9%	-6%	2,546	2,637	2,710	2,765	Per Compensation Projection - CSD Board	Ex Mod Factor 179%
61300 · Employee Group Insurance - ADM	59,857	56,043	(3,814)	-6%	82,480	47%	38%	85,283	88,392	90,160	91,631	Per Compensation Projection - CSD Board	
61400 · Retirement - ADM	88,665	118,055	29,390	33%	115,530	-2%	30%	124,642	127,363	144,456	154,105	Per Management	
Total 61 · SALARIES AND BENEFIT - ADM	419,437	451,826	32,389	8%	502,016	11%	20%	524,175	540,528	568,036	585,561		11% 20%
62 · BOARD EXPENSES													
62100 · Board Director's Fee	9,792	7,348	(2,444)	-25%	7,495	2%	-23%	7,645	7,798	7,954	8,114	2% CPI increase from FY2016 Estimated YE	
62200 · Board Exp - Auto Expense	-	-	-	N/A	-	N/A	N/A	-	-	-	-	2% CPI increase from FY2016 Estimated YE	
62300 · Board Exp - Meals & Lodging	-	-	-	N/A	-	N/A	N/A	-	-	-	-	2% CPI increase from FY2016 Estimated YE	
62400 · Board Exp - Education & Training	356	154	(202)	-57%	158	3%	-56%	162	166	170	174	2% CPI increase from FY2016 Estimated YE	
Total 62 · BOARD EXPENSES	10,148	7,502	(2,646)	-26%	7,653	2%	-25%	7,807	7,964	8,124	8,288		2% -25%
63 · PROFESSIONAL SVC - ADM													
63100 · Accounting	54,418	50,635	(3,783)	-7%	51,648	2%	-5%	52,681	53,735	54,810	55,907	2% CPI increase from FY2016 Estimated YE	
63200 · County Services	2,126	1,008	(1,118)	-53%	1,028	2%	-52%	1,049	1,070	1,092	1,114	2% CPI increase from FY2016 Estimated YE	PIMS & CO Asses. Maps
63300 · Legal	36,323	67,412	31,089	86%	68,761	2%	89%	70,137	71,540	72,971	74,431	2% CPI increase from FY2016 Estimated YE	
63500 · Software Support - ADM	21,969	15,055	(6,914)	-31%	15,000	0%	-32%	15,300	15,606	15,919	16,238	Per Management	
63900 · Other Professional - ADM	17,566	16,609	(957)	-5%	16,942	2%	-4%	17,281	17,627	17,980	18,340	2% CPI increase from FY2016 Estimated YE	CPI increase
Total 63 · PROFESSIONAL SVC - ADM	132,402	150,719	18,317	14%	153,379	2%	16%	156,448	159,578	162,772	166,030		2% 16%

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	2016				2017			2018	2019	2020	2021	Notes / % Change from 2016 Projection	Comments / % change from 2016 Budget	
	Budget	Estimated YE	Budget vs Estimated YE	% variance	Budget	Est YE vs. 2017 Budget	2016 Budget vs. 2017 Budget	Projection	Projection	Projection	Projection			
64 - SERVICES AND SUPPLIES - ADM														
64030 - Bank Charges	10,543	10,756	213	2%	10,971	2%	4%	11,191	11,415	11,644	11,877	2% CPI increase from FY2016 Estimated YE		
64040 - Computer Expense	2,221	747	(1,474)	-66%	762	2%	-66%	778	794	810	827	2% CPI increase from FY2016 Estimated YE		
64045 - Due & Subscription	1,364	528	(836)	-61%	539	2%	-60%	550	561	573	585	2% CPI increase from FY2016 Estimated YE	WERF \$2300 + \$23 x 12 Checkmate + \$200 Misc	
64080 - Janitorial Service	8,890	8,422	(468)	-5%	8,591	2%	-3%	8,763	8,939	9,118	9,301	2% CPI increase from FY2016 Estimated YE	\$155 x 52 weeks	
64090 - Lease Equipment - ADM	17,711	20,077	2,366	13%	20,000	0%	13%	20,400	20,808	21,225	21,650	Per Management	Copy machine / Pitney Bow machine	
64095 - Legal Notice	2,461	1,717	(744)	-30%	1,752	2%	-29%	1,788	1,824	1,861	1,899	2% CPI increase from FY2016 Estimated YE		
64120 - Office Expense	3,159	2,184	(975)	-31%	2,228	2%	-29%	2,273	2,319	2,366	2,414	2% CPI increase from FY2016 Estimated YE		
64130 - Office Supplies	7,249	6,266	(983)	-14%	6,392	2%	-12%	6,520	6,651	6,785	6,921	2% CPI increase from FY2016 Estimated YE		
64140 - Pest Control	2,697	2,050	(647)	-24%	2,092	2%	-22%	2,134	2,177	2,221	2,266	2% CPI increase from FY2016 Estimated YE		
64150 - Postage & Delivery	21,074	22,731	1,657	8%	23,186	2%	10%	23,650	24,123	24,606	25,099	2% CPI increase from FY2016 Estimated YE		
64160 - Printing & Publications	13,316	14,490	1,174	9%	14,780	2%	11%	15,076	15,378	15,686	16,000	2% CPI increase from FY2016 Estimated YE		
64180 - Maintenance of Equipment	2,000	592	(1,408)	-70%	500	-16%	-75%	510	521	532	543	Per Management		
64190 - Maintenance of Structure	5,143	10,993	5,850	114%	21,213	93%	312%	21,638	22,071	22,513	22,964	Per Management	2% CPI increase from FY2016 Estimated YE + \$15K Asphalt seal coating (all plants)	
64230 - Training	-	400	400	N/A	1,000	150%	N/A	1,020	1,041	1,062	1,084	Per Management		
64240 - Travel	200	-	(200)	-100%	-	N/A	-100%	-	-	-	-	2% CPI increase from FY2016 Estimated YE		
64245 - Lodge - Meals	691	969	278	40%	1,000	3%	45%	1,020	1,041	1,062	1,084	Per Management		
66000 - Payroll Expenses	858	910	52	6%	929	2%	8%	948	967	987	1,007	2% CPI increase from FY2016 Estimated YE		
Total 64 - SERVICES AND SUPPLIES - ADM	99,577	103,832	4,255	4%	115,935	12%	16%	118,259	120,630	123,051	125,521		12%	16%
68 - BAD DEBTS														
68100 - Bad Debt Expense	3,700	3,599	(101)	-3%	3,700	3%	0%	3,700	3,700	3,700	3,700	Per Management		
Total 68 - BAD DEBTS	3,700	3,599	(101)	-3%	3,700	3%	0%	3,700	3,700	3,700	3,700		3%	0%
69 - DEPR & AMORT - ADM														
69100 - Depreciation - ADM	10,200	10,200	-	0%	10,200	0%	0%	10,404	10,613	10,826	11,043	Same as FY2016 Budget		
Total 69 - DEPR & AMORT - ADM	10,200	10,200	-	0%	10,200	0%	0%	10,404	10,613	10,826	11,043		0%	0%
Total Expense	675,464	727,678	52,214	8%	792,883	9%	17%	820,793	843,013	876,509	900,143		9%	17%
Net Ordinary Income	(1,342,563)	(1,150,719)	191,844	-14%	(1,165,915)	1%	-13%	(1,095,811)	(969,115)	(889,477)	(926,771)		1%	-13%
Other Income/Expense														
Other Income														
71 - PROP TAXES														
71100 - Prop Taxes- CURR SEC & UNSEC1%	969,909	955,565	(14,344)	-1%	969,898	1%	0%	984,500	999,300	1,014,300	1,029,600	1.5% increase from FY2016 Projection		
71300 - Prop Taxes-PRI SEC & UNSEC	6,500	7,599	1,099	17%	6,500	-14%	0%	6,500	6,500	6,500	6,500	Same as FY2016 Budget		
71500 - Int & Pen Delinquent Taxes	1,000	875	(125)	-13%	889	2%	-11%	889	889	889	889	1.5% increase from FY2016 Projection		
Total 71 - PROP TAXES	977,409	964,038	(13,371)	-1%	977,287	1%	0%	991,889	1,006,689	1,021,689	1,036,989		1%	0%
72 - SPECIAL ASSESSMENTS														
72100 - Special Assessment - CURRENT	11,500	11,700	200	2%	11,500	-2%	0%	11,500	11,500	11,500	11,500	Same as FY2016 Budget		
72300 - Special Assessment-DELQ&PENALTY	737	865	128	17%	737	-15%	0%	737	737	737	737	Same as FY2016 Budget		
72500 - Special Assessment SU01-DLQ&PEN	15,450	14,837	(613)	-4%	15,060	2%	-3%	15,060	15,060	15,060	15,060	1.5% increase from FY2016 Projection		
Total 72 - SPECIAL ASSESSMENTS	27,687	27,402	(285)	-1%	27,297	0%	-1%	27,297	27,297	27,297	27,297		0%	-1%

**CRESTLINE SANITATION DISTRICT
2016/2017 Budget Detail**

	2016				2017			2018	2019	2020	2021	Notes / % Change from 2016 Projection	Comments / % change from 2016 Budget
	Budget	Estimated YE	Budget vs Estimated YE	% variance	Budget	Est YE vs. 2017 Budget	2016 Budget vs. 2017 Budget	Projection	Projection	Projection	Projection		
73 - GRANTS AND AIDS													
73100 - General Tax Levy- HOMEOWNER EXM	11,378	10,582	(796)	-7%	10,952	3%	-4%	11,116	11,283	11,452	11,624	3.5% increase from FY2016 Projection	
Total 73 - GRANTS AND AIDS	11,378	10,582	(796)	-7%	10,952	3%	-4%	11,116	11,283	11,452	11,624	3%	-4%
76 - CONNECTION FEE													
76000 - Connection Fees	-	7,482	7,482	N/A	-	-100%	N/A	-	-	-	-		
Total 76 - CONNECTION FEE	-	7,482	7,482	N/A	-	-100%	N/A	-	-	-	-	0%	0%
79 - OTHER INCOMES													
77000 - Interest Income	139,800	107,032	(32,768)	-23%	108,638	2%	-22%	108,638	108,638	108,638	108,638	1.5% increase from FY2016 Projection	
77500 - Realized Gain / Loss	-	1,035	1,035	N/A	-	-100%	N/A	-	-	-	-		
78000 - Net Incr/Decr in Fair Value	(17,491)	17,365	34,856	-199%	-	-100%	-100%	-	-	-	-		
79500 - Other Income	1,000	495	(505)	-51%	1,000	102%	0%	1,000	1,000	1,000	1,000	Same as FY2016 Budget	
Total 79 - OTHER INCOMES	123,309	125,926	2,617	2%	109,638	-13%	-11%	109,638	109,638	109,638	109,638	-13%	-11%
Total Other Income	1,139,783	1,135,430	(4,353)	0%	1,125,174	-1%	-1%	1,139,940	1,154,907	1,170,076	1,185,548	-1%	-1%
Other Expense													
80 - OTHER EXPENSES													
81000 - Interest Expense	5,382	5,382	(0)	0%	3,618	-33%	-33%	1,825	-	-	-	Per Loan Amort. Schedule	
83000 - Election Cost	15,000	181	(14,819)	-99%	-	-100%	-100%	25,000	-	25,000	-		
84000 - Tax Deduction	2,186	2,042	(144)	-7%	2,186	7%	0%	2,186	2,186	2,186	2,186	Same as FY2016 Budget	
Total 80 - OTHER EXPENSES	22,568	7,605	(14,963)	-66%	5,804	-24%	-74%	29,011	2,186	27,186	2,186	-24%	-74%
Total Other Expense	22,568	7,605	(14,963)	-66%	5,804	-24%	-74%	29,011	2,186	27,186	2,186	-24%	-74%
Net Other Income	1,117,215	1,127,826	10,611	1%	1,119,370	-1%	0%	1,110,930	1,152,721	1,142,890	1,183,362	-1%	0%
Net Income	(225,348)	(22,893)	202,455	-90%	(46,545)	103%	-79%	15,119	183,606	253,413	256,592	103%	-79%

RESERVE POLICY

CRESTLINE SANITATION DISTRICT
Reserve Policy
2016/2017

BOARD DESIGNATED RESERVES

1. UNRESTRICTED RESERVES

a) **RESERVE FOR OPERATIONS**

Contingency and Operations - Six Months Operations

2016/17 Operating Budget Total	\$	4,065,037
Less:		
Depreciation	\$	<u>610,369</u>
		3,454,668
Six Months	x	<u>6/12</u>
Contingency and Operating Reserve		1,727,334
Debt Service Reserve - CIEBD Loan (1 yr.)		<u>107,975</u>
TOTAL RESERVE FOR OPERATIONS		\$ 1,835,309

b) **RESERVE FOR REPLACEMENT**

Property, Plant, and Equipment Replacement Reserve

Accumulated Depreciation 6/30/16	\$	20,486,593
Reserve %	x	<u>25%</u> <u>5,121,648</u>
TOTAL RESERVE FOR REPLACEMENT		\$ 5,121,648

c) **RESERVE FOR CATASTROPHE RESPONSE**

Cost (Excluding Land)	\$	29,444,894
Less: Accumulated Depreciation		<u>20,486,593</u>
		8,958,301
Reserve %	x	<u>25%</u> <u>2,239,575</u>
TOTAL RESERVE FOR CATASTROPHE RESPONSE		\$ 2,239,575

2. ADDITIONAL RESERVES IDENTIFIED BY THE BOARD

Capital Budget Current Year		<u>975,000</u>
TOTAL RESERVE FOR CAPITAL PROJECTS		\$ 975,000
TOTAL RESERVES TARGET PER POLICY		<u><u>\$ 10,171,532</u></u>

CALCULATION OF AVAILABLE RESERVES:

Total net position as of 6/30/15		\$ 15,855,920
Estimated change in net position for FY2016		(22,893)
Investments in Utility Plant		
Total capital asset as of 3/31/16 (Including CIP)	\$	9,041,126
Estimated additional CIP for Apr-Jun '16		300,000
Loan Balance as of 6/30/16		(210,508)
Inventory		<u>(14,449)</u>
Estimated unrestricted net position available as of 06/30/16		<u><u>\$ 6,716,858</u></u>
Total Reserves Required		\$ 10,171,532
Estimated unrestricted net position available as of 06/30/16		<u>6,716,858</u>
Estimated unrestricted net position after reserves		<u><u>\$ (3,454,674)</u></u>

APPROPRIATIONS LIMIT

CRESTLINE SANITATION DISTRICT
Gann Appropriation Limit
2016/2017

Year	Prior Year Appropriations Limit	CA per Capita Personal Income		Change in Population		Calculation Factor	Appropriations Limit
2011-2012	\$ 4,311,695	2.51%	1.0251	1.05%	1.0105	1.0359	\$ 4,466,328
2012-2013	\$ 4,466,328	3.77%	1.0377	0.86%	1.0086	1.0466	\$ 4,674,567
2013-2014	\$ 4,674,567	5.12%	1.0512	0.85%	1.0085	1.0601	\$ 4,955,673
2014-2015	\$ 4,955,673	-0.23%	0.9977	0.78%	1.0078	1.0055	\$ 4,982,840
2015-2016	\$ 4,982,840	3.82%	1.0382	1.09%	1.0109	1.0495	\$ 5,229,572
2016-2017	\$ 5,229,572	5.37%	1.0537	0.93%	1.0093	1.0635	\$ 5,561,647